RE-2 Employee Post Travel Disclosure of Travel Expenses

Date/Time Stamp

RECEIVED
SECRETARY OF THE SENATE
PUBLIC RECORDS
2026 AUG -6 PM 2:15

Post Travel Filing Instructions: Complete this form within **30 days** of returning from travel. Submit all forms to the Office of Public Records in 144 Hart Building. **This form is a public disclosure. The form and all attachments will be made publicly available.**

Certification: *In compliance with the Regulations Governing Privately Sponsored Travel, Senate Rule 35, and the Honest Leadership and Open Government Act of 2007, I certify that I accepted the following gift of privately sponsored travel:*

Private Sponsor(s):
PERC (Property and Environment Research Center), Boone and Crockett Club

Travel Dates:
07/06/2026 to 07/08/2026

Name of accompanying family member (if any):

Relationship to Traveler:

Expenses

Transportation Expenses	Lodging Expenses	Meals Expenses	Other Expenses (Amount & Description)
$10,214.32	$730.00	$176.00	$0.00

I also certify that attached to this form are all required documents for post travel disclosure, including:

- **The final Employee Pre-Travel Authorization** (Form RE-1)
- The final **Private Sponsor Travel Certification Form** with all attachments
- The final invitation
- The final approved itinerary

Finally, I certify that all trip information reflected in the attachments above accurately reflects the travel that I accepted. If there were any changes to the trip after I received approval from the Committee, the changes are described in ATTACHMENT 1.

8/6/26
Date

Heather Pacheco
Printed Name of Traveler

Signature of Traveler

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

I have made a determination that the expenses set out above in connections with travel described in the Employee Pre-Travel Authorization form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

8/6/26
Date

Signature of Supervising Senator/Officer

ATTACHMENT 1 – CHANGES FROM APPROVED PRE-TRAVEL

Note: Material changes to a trip that occur after the Committee has issued an approval letter may invalidate the Committee's approval. Please contact the Committee with any questions regarding changes to an approved trip.

Were there any changes to the pre-approved travel expenses? (Transportation, Meals, Lodging, Other)?

(●) Yes ( ) No

Expense Change	Revised Amount	Explanation
Transportation	$10,214.32	The price increase is due to an increase in helicopter costs for the aerial tour of the Greater Yellowstone Ecosystem. Two days before our trip was scheduled to depart, we got word that one of the helicopters we had booked had been called away on a wildfire. As a result, we had to pivot and find a backup helicopter, which was notably more expensive to book last-minute. Due to high gas prices, we were also charged an additional fuel surcharge. Hannah Downey, the main PERC point of contact, reached out to the Ethics Committee via phone and confirmed that this was an acceptable way to proceed in booking the backup helicopter.

Were there any changes to the pre-approved itinerary?

( ) Yes (●) No

Explanation: There were no changes to the pre-approved itinerary.

Were there any additional changes to the pre-approved trip?

( ) Yes (●) No

Explanation: There were no additional changes to the pre-approved trip.

From: Hannah Downey
To: Pacheco, Heather (Heinrich)
Subject: Invitation: Greater Yellowstone Ecosystem Conservation Policy Trip
Date: Thursday, June 4, 2026 4:37:53 PM

Hello Heather,

On behalf of PERC and the Boone and Crockett Club, we would like to invite you to join us for a trip to learn about and experience conservation policy in the Greater Yellowstone Ecosystem from July 6-8, 2026. This is an incredible opportunity to learn from local experts about issues you are shaping policy on, including wildfire and forest restoration, wildlife migration corridors, maintenance needs on federal lands, and conservation opportunities on agricultural lands. Below is a draft agenda with more details.

Thank you for all of your work on important conservation issues, and we hope to see you in Montana this summer! Please let me know what additional details you might need as you consider this invitation. A full schedule and information to submit to the Senate Ethics Committee will be coming by the end of the week.

Best,
Hannah

Agenda:

Monday, July 6:

- Before 1:00pm: Afternoon arrivals
  - Location: Bozeman Yellowstone International Airport
- 1:00pm - 2:00pm: Welcome and Overview of the Greater Yellowstone Ecosystem
  - Location: Central Copters hangar adjacent to Bozeman Airport
- 2:00pm - 3:30pm: Aerial tour of Greater Yellowstone Ecosystem
  - Focus: forest restoration and wildfire impacts on watersheds, sense of scale of just how big the Greater Yellowstone Ecosystem is and complicated as it relates to the Wildland Urban Interface, private lands and public lands, migration corridors, wildlife habitat, and recreation

- Educational presenters: U.S. Forest Service, Montana DNRC

- 4:00pm - 5:30pm: Drive from West Yellowstone to Old Faithful Inn
  - Focus: national park fees, gateway communities, visitor management
  - Educational presenters: National Park Service
- 5:30pm: Check in at Old Faithful Inn
- 6:00pm - 7:00pm: Educational tour of Old Faithful and Old Faithful Inn:
- 7:15pm - 9:00pm: Dinner at Old Faithful Inn, presentation on wildlife conservation in Yellowstone National Park
  - Educational presenters: National Park Service
- Lodging: Old Faithful Inn

Tuesday, July 7:

- 6:30 - 7:30am: Breakfast at Old Faithful Inn
- 7:30am: Departure for morning in Yellowstone National Park with Superintendent Cam Sholly
  - Focus: Great American Outdoors Act projects and maintenance needs, employee housing, resource management in the park
  - Educational presenters: Yellowstone National Park
- 8:00am - 9:00am: How to Manage Yellowstone for Unique Geology at Grand Prismatic Overlook
  - Location: Grand Prismatic Overlook, Yellowstone National Park

9:00am - 10:00am: Discussion on Visitor Safety and Experience along drive to Canyon Village

- Location:

- 10:00am - 10:30am: Canyon Village

  - Location: Canyon Village, Yellowstone National Park

- 10:30am - 11:00am: Discussion on Wildfire and Ecological Impacts on Yellowstone along the drive to Dunraven Pass and the fire lookout

  - Location: Grand Loop Road, Yellowstone National Park

- 11:00am - 11:45am: Tour Dunraven Pass Infrastructure Projects and Fire Lookout; picnic lunch

  - Location: Dunraven Pass, Yellowstone National Park

- 11:45am - 12:30pm: Discussion on How Yellowstone Is Using and Prioritizing Legacy Restoration Fund Resources along the drive to the Yellowstone River Bridge; Tour the New Bridge

  - Location: Yellowstone River Bridge, Yellowstone National Park

- 12:30pm - 1:00pm: Discussion on Staff Capacity and Housing Needs to Achieve the Mission of Yellowstone National Park along the drive to Mammoth/Yellowstone National Park headquarters

  - Location: Grand Loop Road, Yellowstone National Park

- 1:00pm - 2:00pm: Presentation on Flood Recovery and Emergency Management in Yellowstone National Park, Tour of 2022 Yellowstone Flood Impacts
    - Location: Fort Yellowstone, Yellowstone National Park
- 2:00pm - 3:00pm: Driving Tour of Paradise Valley and the Impacts of Development on Wildlife Habitat
    - Location: Paradise Valley, MT
- 3:00pm - 5:30pm: Presentation on Conservation on Private Ranch Lands
    - Location: Petrich Ranch, Emigrant, MT
    - Focus: wildlife migration corridors, wildlife-friendly fencing, conservation easements, virtual fencing
    - Educational presenters: Petrich family
- 5:30pm -5:45pm: Drive to Chico Hot Springs Resort
- 5:45pm - 6:30pm: Check in at Chico Hot Springs Resort
- 6:30pm - 9:00pm: Community Conservation Dinner
    - Focus: learn from conservation organizations, researchers, and local agriculture producers about the challenges facing conservation in the Greater Yellowstone Ecosystem and the opportunities for collaboration
    - Additional attendees: Paradise Valley Working Lands Group, TRCP, Rocky Mountain

Elk Foundation, Outdoor Recreation Roundtable, Wild Montana, Montana Conservation Society, Gallatin Valley Land Trust, Center for Large Landscape Conservation, Montana Outfitters and Guides Association, U.S. Nature Initiative, local agriculture producers

- Lodging: Chico Hot Springs Resort

Wednesday, July 8:

- Breakfast and concluding presentations at Chico Hot Springs Resort
- Departures

--



Hannah Downey
Associate VP of Policy
Property and Environment Research Center (PERC)
406.587.9591 | perc.org

RE-1 Employee Pre-Travel Authorization

Date/Time Stamp

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220.** Incomplete and late travel submissions will **not** be considered or approved.

Name of Traveler:
Heather Pacheco

Employing Office/Committee:
HEINRICH, MARTIN

Private Sponsor(s):
PERC (Property and Environment Research Center), Boone and Crockett Club

Destination(s):
Yellowstone National Park, WY; Emigrant, MT

Travel Dates:
07/06/2026 to 07/08/2026

NOTE: If you plan to extend the trip for any reason you **must** notify the Committee.

Explain how this trip is specifically connected to the traveler's official or representational duties.

My portfolio covers wildlife, conservation, and the Senate Stewardship Caucus of which Senator Heinrich is the founder and co-chair. The trip is focusing on how conservation models, ecosystem-level habitat restoration and conservation of game species and at-risk species, and methods of preventing human-wildlife conflict through migration corridors, wildlife crossings, alternative fencing, and engagement with local producers.

Do you have an accompanying family member or spouse on this trip?
No

Name and Relationship to Traveler:
N/A

I certify that the information contained in this form is true, complete and correct to the best of my knowledge.

June 22, 2026
Date

Signature of Employee

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER
(President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain)

I Senator Martin Heinrich
(Print Senator's/Officer's Name)

hereby authorize Heather Pacheco
(Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate.

☐ (signify "yes" by checking box)

June 22, 2026
Date

Signature of Supervising Senator/Officer

PERC (Property and Environment Research Center): Greater Yellowstone Ecosystem Conservation Policy Trip

Heather Pacheco

Title:
Legislative Assistant

Employing Office/Committee:
HEINRICH, MARTIN

Duty Station:
WASHINGTON,DC

Destination(s):

Yellowstone National Park, WY; Emigrant, MT

Explain how this trip is specifically connected to the traveler's official or representational duties:

My portfolio covers wildlife, conservation, and the Senate Stewardship Caucus of which Senator Heinrich is the founder and co-chair. The trip is focusing on how conservation models, ecosystem-level habitat restoration and conservation of game species and at-risk species, and methods of preventing human-wildlife conflict through migration corridors, wildlife crossings, alternative fencing, and engagement with local producers.

Name of accompanying family member (if any):
Not Entered

Name and Relationship to Traveler:
None

Organization Information

Organization Name
PERC (Property and Environment Research Center)

§501(c)(3) Organization Type
Public Charity

Address 2 (Optional)
Ste A

Phone Number
(952) 688-1838

Is your organization classified as a §501(c)(3)?

☑ Yes ○ No

Address
2048 Analysis Dr

City, State Zip
Bozeman, Montana 59718 United States

Organization URL
www.perc.org

History of Congressional Travel

PERC does not have a history of sponsoring congressional travel. This will be our first trip.

Educational Activities

The Property and Environment Research Center (PERC) is the national leader in creating market solutions for conservation, with over 40 years of pioneering research and a network of respected scholars and practitioners. We explore how aligning incentives for environmental stewardship produces sustainable outcomes for land, water, and wildlife. PERC performs educational activities in three ways: 1. Published Research - PERC explores creative solutions to pressing conservation challenges and publishes results in peer-reviewed academic journals, briefs, memos, and media commentary 2. Law and Policy - PERC advances our ideas through environmental law and policy reforms, with activities including providing expert testimony, submitting public comments, and educational briefings 3. Innovation Lab - PERC develops, prototypes, and assesses groundbreaking conservation models out in field We are an independent 501(c)3 nonprofit and are based in Bozeman, Montana.

Lobbyist and Foreign Agent Registration Information

Lobbyist Registration Status: *I certify that the sponsor is not a federally registered lobbyist and does not retain or employ a federally registered lobbyists.*

Foreign Agent Registration Status: *I certify that the sponsor is not an agent of a foreign principal and do not retain or employ an agent of a foreign principal.*

Foreign Government Involvement

Foreign Agent Registration Status:

- ☑ I certify that the sponsor is not a foreign government.
- ☑ I certify that the sponsor is not an entity that is owned or operated by a foreign government.
- ☑ I certify that the sponsor does not receive funding from a foreign government.

Comments

Signature Page

The signature page is below.

Purpose and Details

Provide a brief description of the trip.

PERC and the Boone and Crockett Club are inviting members of the Senate engaged and implicated in shaping natural resource conservation policy to Bozeman and the Greater Yellowstone Ecosystem to learn about and experience first-hand some of the greatest conservation challenges and opportunities facing our country. Senators will learn about policy issues including forest restoration and wildfire policy, fee policies and national park funding, visitor management in national parks, deferred maintenance backlogs in national parks and federal lands, endangered species recovery, trans-boundary wildlife conflicts, wildlife migration corridors, and the role of agriculture and private working lands in conservation. The trip will begin and end in Bozeman, Montana, with educational presentations at stops including the Custer-Gallatin National Forest, Yellowstone National Park, and Paradise Valley.

Explain how the purpose of the trip relates to your organization's mission.

PERC's mission is to advance conservation through markets, incentives, property rights, and partnerships. We strive for a world with healthy land, water, and wildlife sustained by voluntary, cooperative conservation and incentives for environmental stewardship. This trip is an opportunity for us to help educate Senators on shaping environmental policies rooted in incentives and cooperation rather than regulation or litigation and applying these tools to resources they are charged with shaping policy for, such as national forests, national parks, rivers, and agriculture. Learning about these issues first-hand from on-the-ground experts not in Washington DC, including national park staff, regional biologists and scientists, ranchers, and Montana-based conservation organizations, will equip the Senators to better understand the nuances of their policy work.

Is your organization the only sponsor for this trip?

○ Yes ● No

Describe your organization's role in planning the trip.

PERC is partnering with the Boone and Crockett Club in organizing the trip to be an educational experience for Senators to learn about land, water, and wildlife conservation policy. Specifically, we are planning trip logistics, making travel arrangements, scheduling experts to present and educate the Senators, and preparing educational materials so the Senators can take and apply what they're learning to their policymaking duties.

Joint Sponsor: Boone and Crockett Club

Organization Information

Organization Name
Boone and Crockett Club

§501(c)(3) Organization Type
N/A

Address 2 (Optional)

Phone Number
(406) 542-1888

Is your organization classified as a §501(c)(3)?
○ Yes ● No

Address
250 Station Dr, Missoula, MT 59801, USA

City, State Zip
MISSOULA, Montana 59802 United States

Organization URL

History of Congressional Travel

We have spent a good deal of time educating and providing information to members of Congress and Congressional staff. This is our first time sponsoring congressional travel where we are getting members of Congress on the landscape.

Educational Activities

We have a conservation education program at the Theordore Roosevelt Memorial Ranch that includes both place based and virtual education methods. We have a number of endowed chairs and fellowship programs at land grant universities around the country. The purpose of these programs is to connect science, policy and culture thus providing graduate students a wider bandwith of knowledge to enhance the success of their careers and positive impact on conservation.

Lobbyist and Foreign Agent Registration Information

Lobbyist Registration Status: *I certify that the sponsor is not a federally registered lobbyist but does retain or employ one or more federally registered lobbyists.*

Foreign Agent Registration Status: *I certify that the sponsor is not an agent of a foreign principal and do not retain or employ an agent of a foreign principal.*

Foreign Government Involvement

Foreign Agent Registration Status:

- ☑ I certify that the sponsor is not a foreign government.
- ☑ I certify that the sponsor is not an entity that is owned or operated by a foreign government.
- ☑ I certify that the sponsor does not receive funding from a foreign government.

Comments

Signature Page

The signature page is below.

Grantmaking Organizations (Optional)

There are no grantmaking organizations.

With or Without Regard for Congressional Participation

The trip is arranged or organized specifically with regard to congressional participation.

Lobbyist/Foreign Agent Involvement in Planning, Organizing, Requesting or Arranging

- ☑ The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal, other than de minimis involvement.

Lobbyist/Foreign Agent Financing

- ☑ The trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
- ☑ No funds or in-kind contributions were earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.

Lobbyist/Foreign Agent Accompaniment

Complete if all sponsors are §501(c)(3) organizations

- ☑ The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- ○ The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- ○ The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Complete if any of the sponsors is not a §501(c)(3) organizations.

- ○ The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- ○ The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- ○ The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Certification of No Recreational Activity and No Alcohol

- Travel expenses paid for will not include expenditures for recreational activities.
- Travel expenses paid for will not include expenditures for alcohol, except as permitted by the Regulations Governing Privately Sponsored Travel.

Invitees

- Members and staff from the House of Representatives **will not** receive invitations.

The list of invitees is below.

Travel Details

Trip Start Date/Time:
07/06/2026 @ 08:15 AM

Trip End Date/Time:
07/08/2026 @ 12:00 PM

Will the traveler be accompanied by a family member for whom the sponsor will pay travel expenses?

○ Yes ● No

Itinerary

The itinerary is below.

Transportation (Per Member/Officer/Employee: $1,676.08 | Accompanying Family Member: $0.00)

Transportation Type	Class	Amount
Airfare	Coach	$494.00
Note Round trip airfare from DCA to BZN in economy		
Airfare	Charter	$1,060.00
Note Helicopter tour of the Greater Yellowstone Ecosystem, departing from Bozeman, MT, and landing in West Yellowstone, MT.		
Ground Transportation	Coach	$122.08
Note Shared rental car for all ground transportation around the Greater Yellowstone Ecosystem throughout the trip.		

Lodging (Per Member/Officer/Employee: $730.00)

Check-In	Check-Out	Facility	City	State	Country	Nights	Cost/Night	Cost Exceed Per Diem
07/06/2026	07/07/2026	Old Faithful Inn	Yellowstone National Park	Wyoming	United States	1	$420.00	No
07/07/2026	07/08/2026	Chico Hot Springs Resort	Emigrant	Montana	United States	1	$310.00	No

Meals (Per Member/Officer/Employee: $176.00)

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
07/06/2026	$0.00	$0.00	$55.00	$10.00	**$65.00**	Yellowstone National Park	Wyoming	United States	No
07/07/2026	$15.00	$17.00	$59.00	$0.00	**$91.00**	Yellowstone National Park	Wyoming	United States	Yes

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
Cost Exceeds Per Diem Reason This day is split between Teton County, Wyoming, and Park County, Montana. As a result, it is under per diem for Teton County, Wyoming, but is above per diem for Park County, Montana.									
07/08/2026	$20.00	$0.00	$0.00	$0.00	**$20.00**	Emigrant	Montana	United States	No

Reasonable Miscellaneous Expenses (Per Member/Officer/Employee: $0.00)

Expense Type	Amount	Notes
There are no miscellaneous expenses.		

Additional Attachments

Document Name
There are no additional attachments.

PRIVATELY SPONSORED TRAVEL

SPONSOR SIGNATURE PAGE

I hereby certify that the information submitted in connection with the trip listed below is true, complete, and correct to the best of my knowledge and belief.

Trip Name: Greater Yellowstone Ecosystem Conservation Policy Trip

Travel Date(s): July 6 8

Travel Destination(s): Yellowstone National Park and Paradise Valley

Sponsor: Boone and Crockett Club and PERC

Tony A. Schoonen — *(printed name of sponsor representative)*

CEO — *(title)*

Tony A. Schoonen Digitally signed by Tony A. Schoonen Date: 2026.06.04 12:44:54 -06'00' — *(signature of sponsor representative)*

6/4/2026 — *(date)*

PRIVATELY SPONSORED TRAVEL

SPONSOR SIGNATURE PAGE

I hereby certify that the information submitted in connection with the trip listed below is true, complete, and correct to the best of my knowledge and belief.

Trip Name: Greater Yellowstone Ecosystem Conservation Policy Trip

Travel Date(s): July 6-8, 2026

Travel Destination(s): Greater Yellowstone Ecosystem, Montana and Wyoming

Sponsor: PERC (The Property and Environment Research Center)

Hannah Downey — *(printed name of sponsor representative)*

Associate VP of Policy — *(title)*

Hannah Downey — *(signature of sponsor representative)*

5/12/2026 — *(date)*

2026 Greater Yellowstone Ecosystem Conservation Policy Trip - Invite List

- Senator Martin Heinrich (D-NM)
- Senator Tim Sheehy (R-MT)
- Senator Catherine Cortez-Masto (D-NM)
- Senator Chris Coons (D-DE)
- Senator John Hickenlooper (D-CO)
- Senator Steve Daines (R-MT)
- Senator Katie Britt (R-AL)
- Senator Thom Tillis (R-NC)
- Senator Ruben Gallego (D-AZ)
- Senator Dave McCormick (R-PA)
- Senator James Risch (R-ID)
- Senator John Boozman (R-AR)
- Senator Angus King (I-ME)
- Senator Mark Kelly (D-AZ)
- Senator Pete Ricketts (R-NE)
- Senator Lisa Murkowski (R-AK)
- Senator John Barrasso (R-WY)
- Senator Gillibrand (D-NY)
- Heather Pacheco (Office of Senator Martin Heinrich)
- Jacob Greenberg (Office of Senator Tim Sheehy)

Greater Yellowstone Ecosystem Conservation Policy Trip
2026 Senate Stewardship Caucus Bozeman CODEL
July 6-8, 2026

Hosted by:
Boone and Crockett Club
PERC

Agenda:

Monday, July 6:

- 6:00am - Depart DCA
- 10:22am - Arrive BZN
- 1:00pm - 2:00pm: Welcome and Overview of the Greater Yellowstone Ecosystem
    - Focus: This session will provide an introduction to the geographic and ecological diversity of the Greater Yellowstone Ecosystem with an emphasis on how the U.S. Forest Service and the State of Montana are collaborating through Good Neighbor Authority to conduct forest restoration projects to reduce wildfire risk and conserve wildlife habitat. Presenters will discuss forest health, wildlife migration corridors, watersheds, and transboundary natural resource management and share maps of what participants will see firsthand during the following aerial tour.
    - Location: Central Copters hangar adjacent to Bozeman Airport
    - Educational presenters:
        - Brian Yablonski, PERC - CEO
        - Tony Schoonen, Boone and Crockett Club - CEO
        - Wyatt Frampton, Montana Department of Natural Resources and Conservation - State Forester
        - Troy Heithecker, U.S. Forest Service - Rocky Mountain Regional Forester
- 2:00pm - 3:30pm: Aerial tour of Greater Yellowstone Ecosystem
    - Focus: This session will provide observations of forest restoration and wildfire impacts on watersheds in the Greater Yellowstone Ecosystem, the intersections of private and public lands, how wildlife migration corridors cross those boundaries and are dependent on healthy forest ecosystems, and how the growing recreation economy further complicates land management. This will be observed and discussed through conversation during a helicopter aerial tour. Each helicopter will include Senate attendees and local experts pointing out different forest restoration and wildlife migration corridor projects and bottlenecks on the landscape, and the relevant policy history that contributed to the project. Senate travelers will leave with an understanding of the various policy and funding challenges facing forest restoration and wildlife habitat connectivity projects, including litigation, environmental review, and the need for public-private partnerships.
        - The Greater Yellowstone Ecosystem is massive, covering roughly 22 million acres largely inaccessible by roads. This aerial tour of the landscape will offer participants a unique visual of the land management and wildlife stewardship issues in the area before seeing pieces of it from the ground through the rest of the trip. Specific areas of focus for discussion before and during the flights will include the impacts of wildfire

on watersheds within the landscape, as well as visualizing how public lands are interspersed with private lands affecting forest management, wildlife migrations, and water quality. A highlight will be participants learning about and getting to see forest restoration work happening as part of the Bozeman Municipal Watershed Project, a forest restoration project to protect local watersheds spanning about 50,000 acres and impossible to cover from the ground. Because of how big the region is, this itinerary of starting and disembarking at a different location is necessary. Driving from Bozeman to Old Faithful Lodge is a minimum of a 2.5-hour drive, while driving into the Lodge from West Yellowstone is under an hour and would allow the Senators to spend more time directly learning and experiencing conservation issues on the ground instead of in a commute. The efficiency of traveling by air will significantly increase the educational value of the entire tour.

- Educational presenters:
  - Brian Yablonski, PERC - CEO
  - Tony Schoonen, Boone and Crockett Club - CEO
  - Undersecretary Michael Boren, U.S. Department of Agriculture - Under Secretary of Agriculture for Natural Resources and Environment
  - Hannah Downey, PERC - Associate Vice President of Policy
  - Simon Roosevelt, Boone and Crockett Club - Executive Vice President of Conservation Policy
  - James Cummins, Boone and Crockett Club and Wildlife Mississippi - Executive Director

- 4:00pm - 5:30pm: Drive from West Yellowstone to Old Faithful Inn
  - Focus: Senate travelers will experience firsthand the challenges and opportunities facing national parks and their gateway communities while driving from West Yellowstone into Yellowstone National Park. They will be accompanied in each car by local experts who will highlight policy priorities including the impacts of surging visitor numbers on national park gateway communities like West Yellowstone, the role of the Federal Lands Recreation Enhancement Act and visitor fee collection in funding national parks, and the challenges of moving record number of visitors through Yellowstone National Park while also conserving the natural resources. Senate travelers will leave with a better understanding of how policies and regulations, including fee structures and visitor management tools, impact both visitors and federal resources.
  - Educational presenters:
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
    - Hannah Downey, PERC -
    - Simon Roosevelt, Boone and Crockett Club - Executive Vice President of Conservation Policy
- 5:30pm - 6:00pm: Check-in at Old Faithful Inn
- 6:00pm - 7:15pm: Educational tour of Old Faithful and Old Faithful Inn
  - Focus: Senate travelers will experience firsthand the history of Yellowstone National Park and the management opportunities and challenges that come with stewarding the first national park. Yellowstone Superintendent Cam Sholly will lead attendees on a private tour of Old Faithful Inn, highlighting the historic preservation done to maintain this important piece of

history and offering a chance to observe how the park manages visitors for eruptions at Old Faithful geyser, one of the biggest draws in the park. The session will end with a fireside chat by Superintendent Sholly discussing how he balances natural resource conservation and providing a quality visitor experience at Yellowstone, and answering questions from attendees.

- Educational presenters:
  - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
  - Brian Yablonski, PERC - CEO
  - Tony Schoonen, Boone and Crockett Club - CEO

- 7:15pm - 9:00pm: Dinner at Old Faithful Inn, Presentation and discussion on wildlife conservation in Yellowstone National Park
  - Location: Old Faithful Inn
  - Focus: Senate travelers will engage in discussion over dinner about wildlife conservation policy in Yellowstone National Park, including how the park works with neighboring states, federal agencies, and private landowners to manage wildlife that crosses boundaries, including elk and wolves. They will learn about how federal land management policies shape engagement with neighboring landowners and which policies most impact wildlife conservation in the park. Superintendent Cam Sholly, Brian Yablonski, and Tony Schoonen will serve as discussion leads to provide background and answer questions.
  - Educational presenters:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
- Lodging: Old Faithful Inn

Tuesday, July 7:

- 6:30 - 7:30am: Breakfast at Old Faithful Inn and preview of the day in Yellowstone National Park
  - Location: Old Faithful Inn
  - Focus: Senate travelers will receive an overview of how the Great American Outdoors Act from 2020 provided funding for maintenance needs in national parks through discussion over breakfast. This will provide the legislative background to equip travelers to understand and engage on implementation and projects throughout the day.
  - Educational presenters:
    - Superintendent Cam Sholly, Yellowstone National Park
    - Hannah Downey, PERC - Associate Vice President of Policy
- 7:30am: Departure for morning in Yellowstone National Park with Superintendent Cam Sholly
  - Focus: Senate travelers will depart for a tour of Yellowstone National Park with Superintendent Cam Sholly. He will discuss visitor management, including travel management, in the park and how increased visitation is contributing to staffing and maintenance needs. Travelers will have the opportunity to ask questions on how policies either help or hinder his efforts on the ground.
  - Educational presenter:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
- 8:00am - 9:00am: How to Manage Yellowstone for Unique Geology at Grand Prismatic Overlook
  - Location: Grand Prismatic Overlook, Yellowstone National Park

- Focus: Senate travelers will go on foot to tour Grand Prismatic Overlook, led by Superintendent Cam Sholly. Along the way, Superintendent Sholly, Brian Yablonski, and Tony Schoonen will provide information on how Yellowstone meets its conservation mandate with its unique geological features and how the park balances the conservation of those features with visitor interest in experiencing those features firsthand. Travelers will have the opportunity to better understand the unique features that our national parks were created to steward and how the public gets to experience them.
- Educational presenters:
  - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
  - Brian Yablonski, PERC - CEO
  - Tony Schoonen, Boone and Crockett Club - CEO

- 9:00am - 10:00am: Discussion on Visitor Safety and Experience along drive to Canyon Village
  - Focus: Senate travellers will learn about visitor safety as crowds grow at public lands. Superintendent Cam Sholly, Brian Yablonski, and Tony Schoonen will provide background information along the drive of how growing visitation to parks and public lands include growing safety concerns, including driving risks and transportation challenges, search and rescue, and negative wildlife encounters. Travelers will learn about how each park and public land unit face different challenges and need flexibility and authority to proactively address visitor safety needs.
  - Educational presenter:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
- 10:00am - 10:30am: Discussion on Park First Responders and the Role of Concessionaires
  - Focus: Superintendent Cam Sholly will provide Senate travelers with an overview of how National Park Service police and search and rescue operate through discussion and an educational tour. He will share the successful story of how park police were able to stop an active shooter and keep visitors safe as we tour Canyon Village, the scene of the shooting.
  - Location: Canyon Village, Yellowstone National Park
  - Educational presenter:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
- 10:30am - 11:00am: Discussion on Wildfire and Ecological Impacts on Yellowstone along the drive to Dunraven Pass
  - Focus: Senate travellers will engage in discussion on wildfire response and forest restoration efforts along the drive from Canyon Village to Dunraven Pass. They will see and learn about the effects of the Yellowstone fires in the 1980s, and learn about how parks have unique policies governing their responses to wildfires. They will also learn about the traditional positive role of fire on landscapes, and compare what they see in the park to what they flew over on the aerial tour the previous day.
  - Location: Grand Loop Road, Yellowstone National Park
  - Educational presenters:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
- 11:00am - 11:45am: Tour Dunraven Pass Infrastructure Projects and Cascade Lake; picnic lunch

- Focus: Superintendent Cam Sholly will take Senate travelers on a tour of the Dunraven Pass infrastructure projects, including road maintenance. Travelers will have the opportunity to ask questions about how transportation infrastructure is managed and maintained in national parks, and how various federal funding streams and visitor fees contribute to maintenance funding.
- Location: Dunraven Pass, Yellowstone National Park
- Educational presenter:
  - Superintendent Cam Sholly, Yellowstone National Park - Superintendent

- 11:45am - 12:30pm: Discussion on How Yellowstone Is Using and Prioritizing Legacy Restoration Fund Resources along the drive to the Yellowstone River Bridge; Tour the New Bridge
  - Focus: Senate travelers will hear from Superintendent Cam Sholly and experts from PERC and the Boone and Crockett Club about how Yellowstone National Park and other federal land agencies are deploying funds from the Legacy Restoration Fund along the drive to Mammoth. We will stop to highlight and tour projects, including the new Yellowstone River bridge, for travelers to learn about the process the park went through to apply for funding and implement the project, and how the process can be improved.
  - Location: Yellowstone River Bridge, Yellowstone National Park
  - Educational presenters:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
    - Hannah Downey, PERC - Associate Vice President of Policy
- 12:30pm - 1:00pm: Discussion on Staff Capacity and Housing Needs to Achieve the Mission of Yellowstone National Park along the drive to Mammoth/Yellowstone National Park headquarters
  - Focus: Senate travelers will learn from Superintendent Cam Sholly about the importance of quality staff for delivering on the mission of the National Park System, and how staff housing shortages or maintenance needs detract from the park's ability to recruit and retain staff along the drive to Mammoth. Once at Mammoth, travelers will get to experience firsthand the staff housing projects undertaken at Yellowstone and how Great American Outdoors Act funding contributed to the projects.
  - Location: Grand Loop Road, Yellowstone National Park
  - Educational presenter:
    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
    - Hannah Downey, PERC - Associate Vice President of Policy
- 1:00pm - 2:00pm: Presentation on Flood Recovery and Emergency Management in Yellowstone National Park, Tour of 2022 Yellowstone Flood Impacts
  - Focus: Yellowstone National Park was impacted by a devastating flood in 2022 that destroyed roadways, water systems, and visitor access opportunities. Senate travelers will get the chance to tour the remaining damage from the flood along the Yellowstone River while Superintendent Cam Sholly educates them on the immediate impacts of the flood, the role of federal disaster response, and the steps of recovering from the flood.
  - Location: Fort Yellowstone, Yellowstone National Park
  - Educational presenter:

    - Superintendent Cam Sholly, Yellowstone National Park - Superintendent
- 2:00pm - 3:00pm: Driving Tour of Paradise Valley and the Impacts of Development on Wildlife Habitat
    - Focus: Senate travelers will drive through Paradise Valley and engage in discussion with experts from PERC and the Boone and Crockett Club about wildlife habitat connectivity challenges in the valley as elk, mule deer, and other wildlife migrate out of Yellowstone National Park, through Forest Service lands, and down onto private ranch lands and compete with livestock for forage and impose other costs on private landowners. They will learn about the importance of habitat connectivity, how various regulations and legislative proposals would impact wildlife migrations, and how the many stakeholders are working together in the Greater Yellowstone Ecosystem to conserve migration corridors.
    - Location: Paradise Valley, MT
    - Educational presenters:
        - Brian Yablonski, PERC - CEO
        - Tony Schoonen, Boone and Crockett Club - CEO
        - Hannah Downey, PERC - Associate Vice President of Policy
        - Simon Roosevelt, Boone and Crockett Club - Executive Vice President of Conservation
        - James Cummins, Boone and Crockett Club and Wildlife Mississippi - Executive Director
- 3:00pm - 5:30pm: Presentation on Conservation on Private Ranch Lands
    - Focus: Senate travelers will experience the Petrich Ranch by touring conservation projects including wildlife-friendly fencing, elk occupancy agreements, brucellosis compensation funds, and potential conservation easements. This stop will include a mix of presentations at the ranch headquarters by the Petrich family and Dr. Arthur Middleton on the importance of private lands for wildlife conservation and hiking into the field to experience the projects firsthand. Travelers will learn about the need to engage private landowners as partners in wildlife conservation, rather than just relying on public lands for wildlife habitat.
    - Location: Petrich Ranch, Emigrant, Montana
    - Educational presenters:
        - Zane Petrich - Petrich Ranch, rancher
        - Randy Petrich - Petrich Ranch, rancher
        - Zach Petrich - Petrich Ranch, rancher
        - Dr. Arthur Middleton, University of California - Berkeley - Goertz Professor of Wildlife Management
        - Brian Yablonski, PERC - CEO
        - Tony Schoonen, Boone and Crockett Club - CEO
- 5:30pm -5:45pm: Drive to Chico Hot Springs Resort
- 5:45pm - 6:30pm: Check in at Chico Hot Springs Resort
- 6:30pm - 9:00pm: Paradise Valley Community Conservation Discussion and Dinner
    - Focus: Senate travelers will engage in discussion with conservation leaders in the Paradise Valley over dinner. This is an opportunity to learn from conservation organizations, researchers, and local agriculture producers about the challenges facing conservation in the Greater Yellowstone Ecosystem and the opportunities for collaboration through public-private partnerships.
    - Location: Chico Hot Springs Resort

- Discussion participants and Dinner Attendees:
  - Senator Tim Sheehy - Montana Senator
  - Evie Sheehy - Daughter of Senator Tim Sheehy
  - Senator Martin Heinrich - New Mexico Senator
  - Senator Kirsten Gillibrand - New York Senator
  - Jonathan Gillibrand - Husband of Senator Kirsten Gillibrand
  - Joshua Jamison - U.S. Department of Agriculture, Chief of Staff for Under Secretary Michael Boren
  - Heather Pacheco - U.S. Senate, Senior Policy Advisor for Senator Martin Heinrich
  - Jacob Greenberg - U.S. Senate, Legislative Assitant for Senator Tim Sheehy
  - Brian Yablonski - PERC CEO
  - Hannah Downey - PERC Associate Vice President of Policy
  - Rupert Munro - PERC Chief Operating Officer
  - Whitney Tilt - PERC Private Lands Coordinator
  - Tony Schoonen - Boone and Crockett Club CEO
  - Simon Roosevelt - Boone and Crockett Club Executive Vice President of Conservation Policy
  - James Cummins - Wildlife Mississippi Executive Director
  - Kate Thornburg - Boone and Crockett Club Special Projects Manager
  - Dr. Arthur Middleton - University of California - Berkeley, Goertz Professor of Wildlife Management
  - Randy Petrich - Petrich Ranch, rancher
  - Dena Petrich - Petrich Ranch, rancher
  - Zane Petrich - Petrich Ranch, rancher
  - Sidni Petrich - Petrich Ranch, rancher
  - Zander Petrich - Petrich Ranch, rancher
  - Kaydee Anne Petrich - Petrich Ranch, rancher
  - Zach Petrich - Petrich Ranch, rancher
  - Druska Kinkie - E-P Ranch, rancher
  - Alan Redfield - Montana Livestock Board, rancher
  - Laurie Redfield - rancher
  - Bob Anderson - Upper Yellowstone Watershed Group Chair, rancher
  - Valerie Anderson - rancher
  - Alvin Pierce - rancher
  - Shawna Pierce - rancher
  - Malou Anderson-Ramirez - rancher
  - Andres Ramirez - rancher
  - Governor Greg Gianforte - Governor of Montana (*invited)
  - Governor Mark Gordon - Governor of Wyoming (*invited)
  - Director Christy Clark - Montana Department of Fish, Wildlife, and Parks Director (*invited)
  - Director Amanda Kaster - Montana Department of Natural Resources and Conservation Director (*invited)
  - Austin Bray - Montana Department of Natural Resources and Conservation Director of State and Federal Affairs

- Scott Christensen - Greater Yellowstone Coalition Executive Director
- Chet Work - Gallatin Valley Land Trust Executive Director
- Kelsie Huyser - Gallatin Valley Land Trust Lands Project Manager
- Christina White - Yellowstone Forever Director of Strategic Engagement
- Garrett Titus - Montana Land Reliance Landowner Advocacy Manager
- Ryan Bronson - Rocky Mountain Elk Foundation Director of Government Affairs
- Joel Webster - Theodore Roosevelt Conservation Partnership Chief Conservation Officer
- Steve Belinda - Mule Deer Foundation Chief Conservation Officer
- Gray Thornton - Wild Sheep Foundation CEO
- Shoren Brown - U.S. Nature Initiative
- Tom Spruance - Spruance Foundation
- Preston Spruance - Spruance Foundation
- Lise Aangeenbrug - National Park Foundation Chief Program Officer
- Kenneth C. Walsh - Montana Fish Wildlife and Parks Commissioner
- Tim Griffiths - Western Association of Fish and Wildlife Agencies Western Working Lands Coordinator
- Mark Aagenes - The Nature Conservancy-Montana Director of External Affairs and Strategy
- Mike Evans - Boone and Crockett Club Vice President of Communications
- Tim Shinabarger - Wildlife sculpture artist, Boone and Crockett Club Professional Member
- Mark Streissguth - Boone and Crockett Club Chair of the Hunter and Conservation Ethics Committee

- Lodging: Chico Hot Springs Resort

Wednesday, July 8:

- 7:00 - 8:00am: Breakfast and Concluding Discussion on Key Takeaways
  - Focus: Senate travelers will engage in discussion over breakfast, facilitated by PERC and the Boone and Crockett Club, about how to apply the many lessons on conservation policy, science, and partnerships to their work in the Senate.
  - Location: Chico Hot Springs
  - Educational Presenters:
    - Brian Yablonski, PERC - CEO
    - Tony Schoonen, Boone and Crockett Club - CEO
    - Hannah Downey, PERC - Associate Vice President of Policy
    - Simon Roosevelt, Boone and Crockett Club - Executive Vice President of Conservation
    - James Cummins, Wildlife Mississippi - Executive Director
- 8:00am - 8:30am: Check out of Chico Hot Springs Resort
- 8:30am - 10:00am: Drive back to Bozeman International Airport for departures
- 10:00am: End of Trip