

RE-2 Employee Post Travel Disclosure of Travel Expenses

Post Travel Filing Instructions: Complete this form within 30 days of returning from travel. Submit all forms to the Office of Public Records in 144 Hart Building. This form is a public disclosure. The form and all attachments will be made publicly available.

Date/Time Stamp

RECEIVED
SECRETARY OF THE SENATE
PUBLIC RECORDS

2026 OCT 14 PM 12:30

Certification: In compliance with the Regulations Governing Privately Sponsored Travel, Senate Rule 35, and the Honest Leadership and Open Government Act of 2007, I certify that I accepted the following gift of privately sponsored travel:

Private Sponsor(s):

Global Women's Innovation Network "GlobalWIN"

Travel Dates:

10/04/2026 to 10/07/2026

Name of accompanying family member (if any):**Relationship to Traveler:****Expenses**

Transportation Expenses	Lodging Expenses	Meals Expenses	Other Expenses (Amount & Description)
\$708.26	\$940.50	\$306.36	\$0.00

I also certify that attached to this form are all required documents for post travel disclosure, including:

- The final Employee Pre-Travel Authorization (Form RE-1)
- The final Private Sponsor Travel Certification Form with all attachments
- The final invitation
- The final approved itinerary

Finally, I certify that all trip information reflected in the attachments above accurately reflects the travel that I accepted. If there were any changes to the trip after I received approval from the Committee, the changes are described in ATTACHMENT 1.

10/14/26

Date

Toni-Marie Higgins

Printed Name of Traveler

TM Higgins

Signature of Traveler

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

I have made a determination that the expenses set out above in connections with travel described in the Employee Pre-Travel Authorization form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

10/14/26

Date

John Rozman

Signature of Supervising Senator/Officer

ATTACHMENT 1 – CHANGES FROM APPROVED PRE-TRAVEL

Note: Material changes to a trip that occur after the Committee has issued an approval letter may invalidate the Committee's approval. Please contact the Committee with any questions regarding changes to an approved trip.

Were there any changes to the pre-approved travel expenses? (Transportation, Meals, Lodging, Other)?

☒ Yes ☐ No

Expense Change	Revised Amount	Explanation
Transportation	\$708.26	Airfare- Roundtrip WAS \$520.78 and ground transportation for the (3+ days) totals \$187.50 per passenger
Meals	\$306.36	The US Dollar is stronger in Canada making the meal cost overall substantially less.
Lodging	\$940.50	Price variation based on currency exchange rates post travel.

Were there any changes to the pre-approved itinerary?

☐ Yes ☒ No

Explanation: There were no changes to the pre-approved itinerary.

Were there any additional changes to the pre-approved trip?

☐ Yes ☒ No

Explanation: There were no additional changes to the pre-approved trip.



August 17, 2026

Toni-Marie Higgins
U.S. Senate
Chief of Staff
Office of Senator John Boozman
Via email

Dear Toni-Marie,

On behalf of the Global Women's Innovation Network (GlobalWIN), we would like to invite you to join us for an educational bicameral trip to Toronto, Canada. We will depart Ronald Reagan Washington National Airport (DCA) on Sunday, October 4th and programming will begin on that Sunday evening. We will return Wednesday morning, October 7th to Ronald Reagan Washington National Airport (DCA)

During our time in Toronto, GlobalWIN will host a series of events and meetings with Google, Mastercard, Netflix, Spotify, the Professional Women's Hockey League (PWHL), and the Canadian government. These engagements will provide congressional staff with an opportunity to deepen their understanding of cross-border digital policy, innovation, cybersecurity, financial technology, and the evolving regulatory landscape for global technology platforms.

The delegation will also learn more about the rapid growth of the Professional Women's Hockey League (PWHL) and its impact on investment and opportunities in women's sports.

More information about [GlobalWIN](#) can be found on our website. Your work on these topics and active participation in our discussions will be a great asset to our delegation, which will include senior staff from both Republican and Democratic House & Senate offices.

GlobalWIN will cover your travel, hotel, and meal expenses related to the trip and programming, in compliance with the rules under House and Senate ethics laws. The submission of your ethics materials is due by **Friday, September 4, 2026**.

Sincerely,

Helen Milby
Co-Founder & President

RE-1 Employee Pre-Travel Authorization

Date/Time Stamp

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the Select Committee on Ethics in SH-220. Incomplete and late travel submissions will not be considered or approved.

Name of Traveler:

Toni-Marie Higgins

Employing Office/Committee:

BOOZMAN, JOHN

Private Sponsor(s):

Global Women's Innovation Network "GlobalWIN"

Destination(s):

Toronto, Canada

Travel Dates:

10/04/2026 to 10/07/2026

NOTE: If you plan to extend the trip for any reason you must notify the Committee.

Explain how this trip is specifically connected to the traveler's official or representational duties.

As Chief of Staff, I am responsible for advising the Senator on legislative and policy matters, overseeing the office's legislative agenda, and engaging with stakeholders on issues relevant to the Senator's official responsibilities. The GlobalWIN program in Toronto will provide substantive briefings and discussions with government, business, and policy leaders concerning issues affecting the United States and Canada. Participation will provide information and perspectives that will assist me in advising the Senator and managing the office's work on these issues.

Do you have an accompanying family member or spouse on this trip?

No

Name and Relationship to Traveler:

N/A

I certify that the information contained in this form is true, complete and correct to the best of my knowledge.

8/18/26

Date

TM Higgins

Signature of Employee

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

(President of the Senate, Secretary of the Senate, Sergeant at Arms,
Secretary for the Majority, Secretary for the Minority, and Chaplain)

John Boozman

(Print Senator's/Officer's Name)

hereby authorize

Toni-Marie Higgins

(Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate.



(signify "yes" by checking box)

8/18/26

Date

John Boozman

Signature of Supervising Senator/Officer

Global Women's Innovation Network "GlobalWIN": 2026 GlobalWIN Bicameral Staff Delegation Trip-Toronto, Canada

Toni-Marie Higgins

Title:

None

Employing Office/Committee:

BOOZMAN, JOHN

Duty Station:

WASHINGTON, DC

Destination(s):

Toronto, Canada

Explain how this trip is specifically connected to the traveler's official or representational duties:

As Chief of Staff, I am responsible for advising the Senator on legislative and policy matters, overseeing the office's legislative agenda, and engaging with stakeholders on issues relevant to the Senator's official responsibilities. The GlobalWIN program in Toronto will provide substantive briefings and discussions with government, business, and policy leaders concerning issues affecting the United States and Canada. Participation will provide information and perspectives that will assist me in advising the Senator and managing the office's work on these issues.

Name of accompanying family member (if any):

Not Entered

Name and Relationship to Traveler:

None

Organization Information

Organization Name

Global Women's Innovation Network "GlobalWIN"

§501(c)(3) Organization Type

N/A

Address 2 (Optional)

Suite 410

Phone Number

(301) 518-6336

Is your organization classified as a §501(c)(3)?☐

Yes

☒

No

Address

600 Pennsylvania Avenue, SE

City, State Zip

Washington, District of Columbia 20003 United States

Organization URL

<https://globalwin.org/>

History of Congressional Travel

Global Women's Innovation Network (GlobalWIN) has a long-standing history of organizing and sponsoring bipartisan educational travel programs for professional staff of the U.S. House of Representatives and the U.S. Senate. Over the years, GlobalWIN has successfully organized domestic and international educational delegations that bring together Republican and Democratic congressional staff for intensive multi-day programs featuring meetings with government officials, industry leaders, academic institutions, nonprofit organizations, and subject matter experts. We have hosted Senate staff in NYC, Boston, Baltimore, Seattle, San Francisco, Miami, Canada and Mexico City over the years.

Educational Activities

GlobalWIN highlights women leaders and connects the public and private sector through our programming that includes career development workshops, policy roundtables, networking receptions, activities at embassies in Washington, DC, and educational trips in the United States and abroad.

Lobbyist and Foreign Agent Registration Information

Lobbyist Registration Status: *I certify that the sponsor is not a federally registered lobbyist and does not retain or employ a federally registered lobbyists.*

Foreign Agent Registration Status: *I certify that the sponsor is not an agent of a foreign principal and do not retain or employ an agent of a foreign principal.*

Foreign Government Involvement

Foreign Agent Registration Status:

- ☒ I certify that the sponsor is not a foreign government.
- ☒ I certify that the sponsor is not an entity that is owned or operated by a foreign government.
- ☒ I certify that the sponsor does not receive funding from a foreign government.

Comments

Signature Page

The signature page is below.

Purpose and Details

Provide a brief description of the trip.

GlobalWIN will bring together bipartisan professional staff from the U.S. House of Representatives and the U.S. Senate for a multi-day program focused on innovation, technology, and public policy. GlobalWIN develops each itinerary to ensure the program is educational, bipartisan, and consistent with congressional ethics requirements. Through meetings, site visits, and roundtable discussions with industry leaders, academic institutions, nonprofit organizations, and subject matter experts, participants will gain firsthand insights into emerging technologies, workforce development, advanced manufacturing, healthcare, artificial intelligence, and other issues relevant to the legislative process.

Explain how the purpose of the trip relates to your organization's mission.

During our time in Toronto, GlobalWIN will host a series of events and meetings with Google, Mastercard, Netflix, Spotify, the Professional Women's Hockey League (PWHL), and the Canadian government. These engagements will provide congressional staff with an opportunity to deepen their understanding of cross-border digital policy, innovation, cybersecurity, financial technology, and the evolving regulatory landscape for global technology platforms. The visit also aligns with GlobalWIN's commitment to expanding opportunities for women and elevating women's leadership. Learning about the rapid growth of the Professional Women's Hockey League (PWHL) will give participants a firsthand look at how investment in women's sports can drive broader conversations about equity, visibility, and economic opportunity. These engagements advance GlobalWIN's mission by fostering informed leadership, strengthening international partnerships, and highlighting sectors where women's influence is growing.

Is your organization the only sponsor for this trip?

☒ Yes ☐ No

Grantmaking Organizations (Optional)

There are no grantmaking organizations.

With or Without Regard for Congressional Participation

The trip is arranged or organized specifically with regard to congressional participation.

Lobbyist/Foreign Agent Involvement in Planning, Organizing, Requesting or Arranging

- ☒ The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal, other than de minimis involvement.

Lobbyist/Foreign Agent Financing

- ☒ The trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
- ☒ No funds or in-kind contributions were earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.

Lobbyist/Foreign Agent Accompaniment

Complete if all sponsors are §501(c)(3) organizations

- ☐ The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- ☐ The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- ☐ The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Complete if any of the sponsors is not a §501(c)(3) organizations.

- ☒ The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- ☐ The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- ☐ The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Certification of No Recreational Activity and No Alcohol

- ✓ Travel expenses paid for will not include expenditures for recreational activities.
- ✓ Travel expenses paid for will not include expenditures for alcohol, except as permitted by the Regulations Governing Privately Sponsored Travel.

Invitees

- i Members and staff from the House of Representatives **will** receive invitations.

The list of invitees is below.

Travel Details

Trip Start Date/Time:
10/04/2026 @ 03:00 PM

Trip End Date/Time:
10/07/2026 @ 12:47 PM

Will the traveler be accompanied by a family member for whom the sponsor will pay travel expenses?

☐ Yes ☒ No

Itinerary

The itinerary is below.

Transportation (Per Member/Officer/Employee: \$870.00 | Accompanying Family Member: \$0.00)

Transportation Type	Class	Amount
Airfare	Coach	\$650.00
Ground Transportation	Coach	\$220.00

Note

Shuttle bus to visits and meetings and airport transfers in Canada

Lodging (Per Member/Officer/Employee: \$934.50)

Check-In	Check-Out	Facility	City	State	Country	Nights	Cost/Night	Cost Exceed Per Diem
10/04/2026	10/07/2026	W Toronto	toronto		Canada	3	\$311.50	No

Meals (Per Member/Officer/Employee: \$432.00)

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
10/04/2026	\$0.00	\$0.00	\$57.00	\$29.00	\$86.00	Toronto		Canada	No
10/05/2026	\$22.00	\$36.00	\$57.00	\$29.00	\$144.00	Toronto		Canada	No
10/06/2026	\$22.00	\$36.00	\$57.00	\$29.00	\$144.00	Toronto		Canada	No
10/07/2026	\$22.00	\$36.00	\$0.00	\$0.00	\$58.00	Toronto		Canada	No

Reasonable Miscellaneous Expenses (Per Member/Officer/Employee: \$0.00)

Expense Type	Amount	Notes
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There are no miscellaneous expenses.

Additional Attachments

Document Name

There are no additional attachments.

PRIVATELY SPONSORED TRAVEL

SPONSOR SIGNATURE PAGE

I hereby certify that the information submitted in connection with the trip listed below is true, complete, and correct to the best of my knowledge and belief.

Trip Name: 2026 GlobalWIN Bicameral Staff Delegation Trip-Toronto, Canada

Travel Date(s): Sunday, October 4 – Wednesday, October 7, 2024

Travel Destination(s): Toronto, Canada _____

Sponsor: Global Women's Innovation Network (GlobalWIN)

Helen Milby

President & Co-Founder

(printed name of sponsor representative)

(title)



(signature of sponsor representative)

August 17, 2026

(date)

Rebecca Angelson Chief of Staff Office Jon Husted (OH)

Laura Atcheson Legislative Director Office of Sen. Dave McCormick (PA)

Maggie	Ayrea	Senior Professional Staff Member	Senate Environment and Public Works (EPW) Committee
Amber	Bland	Legislative Director	Office of Sen. John Barrasso (WY)
Amelia	Brenig	Chief of Staff	Office of Sen. Pete Ricketts (NE)
Katie	Brown	Legislative Director/Chief Counsel	Office of Sen. Susan Collins (ME)
Molly	Carpenter	Legislative Director	Office of Sen. Mike Crapo (ID)
Kate	Cassling	Deputy Chief of Staff	Office of Sen. John Hickenlooper (CO)
Becky	Cole	Chief Economist	Senate Finance Committee
Elizabeth	Connolly	Legislative Director	Office of Sen. Gary Peters (MI)
Kathryn	Cromack	Legislative Director	Office of Sen. Jim Justice (WV)
Naz	Durakoglu	Democratic Staff Director	Senate Foreign Relations Committee
Amy	English	Deputy Staff Director	Senate Foreign Relations Committee
Elizabeth	Falcone	Chief of Staff	Office of Sen. Mark Warner (VA)
Stephanie	Gamache	Deputy Chief Clerk	Senate Commerce Committee
Kathleen	Gayle	Legislative Director	Office of Sen. Mike Rounds (SD)
Molly	Harper	Deputy Chief of Staff	Office of Sen. Bernie Moreno (OH)
Toni Marie	Higgins		Office of Sen. John Boozman (AR)
Audra	Kinney	National Security Advisor	Senate Banking Committee
Maggie	McPherson	Policy Advisor	Office of Sen. Katie Britt (AL)
Kendall	Moore	Legislative Director	Office of Sen. Cindy Hyde-Smith (MS)

Molly	Newell	Chief International Trade Counsel	Senate Foreign Relations Committee
Megan	Noriega	Professional Staff	Senate Commerce Committee
Lauren	O'Brien	Legislative Director	Office of Sen. Todd Young (IN)
Stephanie	Parks	Health Policy Advisor	Office of Sen. John Thune (SD) — Senate Majority Leader
Angela	Ramponi	Legislative Director	Office of Sen. Lisa Murkowski (AK)
Dana	Richter	General Counsel and Senior Health Policy Advisor	Office of Sen. Shelley Moore Capito (WV)
Franci	Rooney	Chief Counsel	Office of Sen. John Cornyn (TX) — Senate Judiciary Committee, Border Security and Immigration Subcommittee (Nov. 2024–)
Tricia	Russell	Chief of Staff	Office of Sen. Chris Van Hollen (MD)
Courtney	Rutland	Legislative Director	Office of Sen. Ron Johnson (WI)
Marisa	Salemee	Senior Health Policy Advisor	Senate Finance Committee
Sarah	Seitz	Legislative Director	Office of Sen. James Lankford (OK)
Kaitlin	Stoddard	Legislative Director	Office of Sen. Tommy Tuberville (AL)
Brianna	Walker	Counsel	Senate Judiciary Committee
Maggie	Ward	Legislative Director	Office of Sen. Jon Husted (OH)
Katie	Weissert	Legislative Director	Office of Sen. Rick Scott (FL)
Alison	Whitaker	Legislative Director	Office of Sen. Joni Ernst (IA)
Grace	White	Chief of Staff	Office of Rep. Bryan Steil (WI-01)
Suzanne	Wrasse	Deputy Staff Director	Office of Sen. Jim Risch (ID)
Bailey	Wright	Deputy Legislative Assistant	Office of Sen. Lindsey Graham (SC)



2026 Toronto Bicameral Staff Delegation Trip Itinerary
Sunday, October 4 - Wednesday, October 7

Sunday, October 4, 2026

- 1:45 PM Meet at Ronald Reagan Washington National Airport (DCA)
- 3:00 PM Staff Delegation departs Ronald Reagan Washington National Airport (DCA)
American Airlines Flight # 5667
- 4:45 AM Arrive at Toronto Pearson International Airport (YYZ)
- 5:30 PM Arrive & Check in to W Toronto
- 6:15 PM Depart for The Faculty Club

15-minute drive to the Faculty Club

6:30 PM Canadian Business Council Keynote Dinner

9:00 PM **Location:** *The Faculty Club, Wedgewood Room 41 Willcocks Street, Toronto ON. M5S 1C7*

Overview: The delegation will visit with The Canadian Business Council for an opening keynote dinner marking the start of the Toronto program. The evening will bring together senior Canadian business leaders and the visiting delegation for a discussion on cross-border economic partnership and women's leadership in industry. The dinner sets the tone for the three days of company visits and government meetings to follow.

Moderator: **Mary Scottt "Scotty" Greenwood, Founder, Ottawa Street Strategy**

Featured Speakers: Lisa Raitt, former Minister of Transport Canadas

Senator Farah Mohamed, Parliament of Canada

Leslie Church, Member of the House of Commons of Canada

Melissa Lantsman, Member of the House of Commons of Canada

RON: The W Toronto | 90 Bloor Street E, Toronto, ON

Monday, October 5, 2026

8:15 AM Delegation Briefing Breakfast

8:45 AM **Location:** *The W Living Room, Ground Floor*

Overview: Angeli Chawla, Executive Director, will review the day's programming and provide context on each of the scheduled visits. She will highlight key themes and issues to help participants better understand the day's discussions and prepare to actively engage in the conversations throughout the day.

15-minute drive to Cohere

9:30 AM Cohere

10:30 AM **Location:** 111 Richmond St W, Toronto, ON M5H 2G4

Overview: Cohere will brief House and Senate staff on the opportunities and challenges associated with deploying artificial intelligence across government. The discussion will explore AI procurement, data privacy and security, sovereign AI capabilities, responsible deployment, and the infrastructure required to support government adoption of emerging technologies. Staff will also hear an industry perspective on how policymakers can encourage AI innovation and competition while establishing appropriate safeguards for government use.

13-minute drive to McKinsey

11:00 AM **McKinsey**

12:30 PM **Location:** 110 Charles St W, Toronto, ON M5S 1K9, Canada

Overview: Louisa Greco, Senior Partner, McKinsey & Company, will lead a discussion with House and Senate staff on how organizations are navigating rapid technological and economic change. Drawing on her experience leading large-scale transformations in healthcare and other highly regulated industries, Ms. Greco will discuss organizational adaptation, workforce development, innovation, leadership and the implications of artificial intelligence for the future of work. The conversation will also explore lessons that can inform government leaders as they consider how to modernize institutions, adopt emerging technologies and manage large-scale organizational change.

Featured Speaker: Louisa Greco, Senior Partner, Toronto McKinsey

15-minute drive to YouTube

1:00 PM **YouTube Creator Meeting**

2:00 PM **Location:** 65 King Street East, M5C 1G3 Toronto

Overview: The delegation will visit YouTube's Canadian team at its Toronto office with Nicole Bell, Head of YouTube Canada, alongside creator Alexandra Gater. The conversation will explore YouTube's investment in Canadian content and the platform's growing role in the creator economy. Attendees will hear firsthand from both a platform leader and a working creator on what it takes to build a career and audience on YouTube today.

Featured Speaker: Nicole Bell, Head of YouTube Canada
Alexandra Gater, YouTube Creator

18-minute drive to Netflix

2:30 PM **Netflix Fireside Chat**

4:00 PM **Location:** 8 Spadina Ave, Toronto, ON M5V 0S8

Overview: Our time with Netflix's will be a fireside chat featuring female leaders from the company. The conversation will explore their career paths and Netflix's approach to storytelling and content investment in Canada. Together, they will discuss how authentic Canadian stories can resonate with audiences around the world while strengthening Canada's creative ecosystem and supporting jobs and economic growth.

Featured Speakers: Lindsay Doyle, Director, Global Affairs, Canada,
Lindsey Scully, Senior Director, Communications - Canada & UCAN Studios

11-minute drive to BMO

4:30 PM **BMO Fireside Chat**

5:30 PM **Location:** 1 First Canadian Place

Overview: BMO will welcome the delegation at its First Canadian Place headquarters for a fireside chat with senior leadership on the bank's approach to innovation and talent development. A

reception will follow, giving attendees the chance to network with BMO executives and staff. The visit closes the day at one of Canada's most iconic financial institutions.

6:30 PM **Group Dinner**

8:00 PM **Location:** *General Assembly Pizza 31 Adelaide Street, W, Toronto, ON*

GlobalWIN will host a group dinner following our last programming meeting at BMO.

RON The W Toronto | 90 Bloor Street E, Toronto, ON

Tuesday, October 6, 2026

7:45 AM **Breakfast**

8:30 AM **Location:** *The W Living Room, Ground Floor*

Helen Milby, Co-Founder & Executive Director, will provide an overview of the day's programming and engage staff in a discussion of their key takeaways from the previous day's visits with Cohere, McKinsey, Netflix, YouTube, and BMO. The conversation will connect insights from each visit and help staff consider the broader themes and policy implications emerging from the delegation's programming.

20-minute drive to Qualcomm

9:00 AM **Qualcomm Visit**

10:30 AM **Location:** *144 Front St W Ste 385, Toronto, ON M5J 1G2, Canada*

Qualcomm will provide House and Senate staff with an inside look at the technologies shaping the next generation of connectivity, artificial intelligence and mobility. The discussion will explore advances in 5G, on-device AI, semiconductors, connected and autonomous vehicles, and the emerging software-defined vehicle. Staff will also have an opportunity to discuss the policy, cybersecurity, safety and competitiveness considerations associated with deploying these technologies on a scale.

10-minute drive to Spotify

11:00 AM **Spotify Discussion: Canada's Streaming Landscape**

12:30 PM **Location:** *220 Adelaide St W, Toronto, ON M5H 1W7*

Overview: The delegation will visit Spotify for a technical working session and panel discussion on Canada's Online Streaming Act and the evolving online streaming policy landscape. The discussion will focus on Canadian content, discoverability, recommendation systems, and regulatory compliance, with the aim of facilitating an open conversation and perspectives.

20-minute drive to lunch

1:00 PM **Delegation lunch enroute to the Munk School**

2:00 PM **Location:** *Bar Mercurio*

Overview: Briefing for staff in advance of Munk School Panel

20-minute drive to Munk School

2:30 PM **Munk School Panel**

4:30 PM **Location:** *Heritage Space: 315 Bloor Street West, Toronto*

Overview: U.S. House and Senate staff will engage in a candid conversation with two Canadian Members of Parliament about women in political leadership, working across political differences,

and the Canada–U.S. relationship. The discussion will explore how Canada is addressing shared challenges in economic competitiveness, technology, trade and workforce development, while providing staff with an opportunity to exchange perspectives on leadership and public service across the two countries.

Moderator: Janice Stein, Scotty Greenwood

Featured Speakers: Leslie Church, Member of the House of Commons of Canada
Melissa Lantsman, Member of the House of Commons of Canada

Second Panel

The discussion will explore Canada's economic outlook, trade and competitiveness, productivity, AI and emerging technologies, workforce and demographic trends, and housing affordability. Staff will have an opportunity to examine how these economic trends intersect with policy issues facing both Canada and the United States and the implications for the broader North American economy.

Featured Speaker: Frances Donald, Chief Economist of Royal Bank of Canada

20-minute drive to Kasa Moto

Toronto, Canada, Programming End

5:00 PM **Closing Remarks Toronto**

5:30 PM **Location:** Kasa Moto 115 Yorkville Ave, Toronto, ON M5R 1C1, Canada

Overview: Closing remarks will be delivered by our guest from the Canadian Embassy, focusing on the enduring U.S.-Canada alliance as economic partners, protectors of continental security, and co-creators of a competitive North American marketplace.

Featured Speaker: Canadian Embassy Representative

5:45 PM **Reception**

7:30 PM **Location:** Bar Moto 0115 Yorkville Ave, Toronto, ON M5R 1C1, Canada

Wednesday, October 7, 2026

8:00 AM **Depart the W Toronto**

Drive time 30 -45 minutes to the Airport

8:45 AM **Arrive Toronto Pearson international Airport (YYZ)**

11:09 AM Staff Delegation departs Toronto Pearson International Airport (YYZ)
American Flight #5668

12:47 PM Arrive at Ronald Reagan Washington National Airport (DCA)