RE-2 Employee Post Travel Disclosure of Travel Expenses

RECEIVED
SECRETARY OF THE SENATE
2026 NOV -2 PM 5:28

Post Travel Filing Instructions. Complete this form within **30 days** of returning from travel. Submit all forms to the Office of Public Records in 144 Hart Building. **This form is a public disclosure. The form and all attachments will be made publicly available.**

Certification. In compliance with the Rules Governing Privately Sponsored Travel, Senate Rule 35, and the Honest Leadership and Open Government Act of 2007, I certify that I accepted the following privately sponsored travel.

Private Sponsor(s):
Center for Strategic and International Studies

Travel Dates:
07/29/2026 to 08/02/2026

Name of accompanying family member (if any):

Relationship to Traveler:

Expenses

Transportation Expenses	Lodging Expenses	Meals Expenses	Other Expenses (Amount & Description)
$616.30	$747.98	$480.00	$0.00

I also certify that attached to this form are all required documents for post travel disclosure, including:

- **The final Employee Pre-Travel Authorization** (Form RE-1)
- The final **Private Sponsor Travel Certification Form** with all attachments
- The final invitation
- The final approved itinerary

Finally, I certify that all the information reflected in the attachments above accurately reflects the travel that I accepted. If there were any changes to the trip after I received approval from the Committee, the changes are described in ATTACHMENT 1.

8/13/2026
Date

MEGAN DICKEY
Printed Name of Traveler

Megan Dickey
Signature of Traveler

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

I have made a determination that the expenses set out above in connections with travel described in the Employee Pre-Travel Authorization form are necessary transportation, lodging and related expenses as defined in Rule 35.

8/13/2026
Date

Jeanne Shaheen
Signature of Supervising Senator/Officer

ATTACHMENT 1 – CHANGES FROM APPROVED PRE-TRAVEL

Note: Material changes to a trip that occur after the Committee has issued an approval letter may invalidate the Committee's approval. Please contact the Committee with any questions regarding changes to an approved trip.

Were there any changes to the pre-approved travel expenses? (Transportation, Meals, Lodging, Other)?

● Yes ○ No

Expense Change	Revised Amount	Explanation
Transportation	$616.00	Actual cost for Megan's flights was $516 and $100 was spent on Ubers for her ground transportation to/from airport and LANL
Meals	$480.00	$160 spent per traveler on meals

Were there any changes to the pre-approved itinerary?

● Yes ○ No

Explanation: Changes from Initial Itinerary July 30, 2026 9:45 AM-11:45 AM: LANL replaced the Manhattan Project Tour at TA-18 with a history brief with LANL historian Alan Carr (9:30-10:30 AM) and a trip to Bradbury Science Museum (10:30-11:45). July 31, 2026 We had welcome remarks last a bit longer and pushed back the timing of panel one from 8:15 AM to 9:00 AM due to last minute shifts in availability of panelists/speakers. As a result we added one additional panel on U.S. Nuclear Modernization to fit in the remaining presenters. Also we finalized John Scott as the keynote speaker.

Were there any additional changes to the pre-approved trip?

○ Yes ● No

Explanation: There were no additional changes to the pre-approved trip.

0000000012671 RECEIVED BY: SECRETARY OF THE SENATE Date: November 02, 2026

CSIS | CENTER FOR STRATEGIC & INTERNATIONAL STUDIES

May 27, 2026

Megan Dickey
United States Senate
Hart Office Building,
120 Constitution Ave NE,
Washington, DC 20002

Dear Megan,

Over the past months, you have distinguished yourself as a thoughtful and engaged member of our inaugural cohort of CSIS PONI Congressional Fellows. As a part of the fellowship, we are organizing a staff delegation to Los Alamos National Lab (LANL) this July and would like to formally invite you to join us.

This will be a bipartisan delegation of Congressional staff from both the Senate and House. The objective of this capstone trip is to build on the programming since March to enhance your understanding of nuclear deterrence, modernization, non-proliferation, and arms control. Over the course of two days, we will meet with national laboratory leadership and developing experts in Santa Fe to explore the numerous nuclear policy issues, including adversarial threat assessments, nuclear industrial base challenges, and allied perspectives.

This delegation will depart Washington, D.C. on Wednesday, July 29, for Santa Fe and return on either Friday, July 31, or Saturday, August 1 if electing to attend the PONI Summer Conference. We are consulting with the CSIS Congressional Affairs team in planning this trip to ensure that our plans meet the necessary requirements with the House and Senate Ethics Committees. This trip will be paid for and organized by CSIS, which is a nonprofit, 501(c)(3) organization, and as such does not employ lobbyists. The PONI Congressional Fellowship is made possible through support from the Raymond Frankel Foundation.

We hope that you are able to join us for what will surely be an enriching professional experience. Please contact Bailey Schiff (bschiff@csis.org) if you are able to travel with us and submit this letter, along with the itinerary and necessary disclosure forms to your Ethics Committee, **no later than Tuesday, June 30, 2026**. Please find attached the necessary documents to obtain approval from your offices and your relevant Ethics Committee. We will contact you soon regarding the next steps and provide additional information as we get closer to the departure date.

Sincerely,

Heather W. Williams, Ph.D.
Director, Project on Nuclear Issues and
Senior Fellow, International Security Program
Center for Strategic and International Studies

RE-1 Employee Pre-Travel Authorization

Date/Time Stamp

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220.** Incomplete and late travel submissions will **not** be considered or approved.

Name of Traveler:
MEGAN DICKEY

Employing Office/Committee:
FOREIGN RELATIONS DEM

Private Sponsor(s):
Center for Strategic and International Studies

Destination(s):
Santa Fe, New Mexico

Travel Dates:
07/29/2026 to 08/01/2026

NOTE: If you plan to extend the trip for any reason you **must** notify the Committee.

Explain how this trip is specifically connected to the traveler's official or representational duties.

On SFRC, I'm on our International Security team which includes work nuclear issues. As SFRC is a committee of jurisdiction for international nuclear treaties and conducts oversight over U.S. civil nuclear partnerships (coined 123 agreements), the opportunity to travel to LANL will provide helpful insight into the U.S. domestic nuclear testing and production capacity.

Do you have an accompanying family member or spouse on this trip?
No

Name and Relationship to Traveler:
N/A

I certify that the information contained in this form is true, complete and correct to the best of my knowledge.

07/21/2026
Date

Megan Rickey
Signature of Employee

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER
(President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain)

I Senator Shaheen
(Print Senator's/Officer's Name)

hereby authorize Megan Dickey
(Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate.

☐ (signify "yes" by checking box)

07/21/2026
Date

Jeanne Shaheen
Signature of Supervising Senator/Officer

Center for Strategic and International Studies: Site Visit to LANL

MEGAN DICKEY

Title:
Legislative & Policy Analyst

Employing Office/Committee:
FOREIGN RELATIONS DEM

Duty Station:
WASHINGTON,DC

Destination(s):

Santa Fe, New Mexico

Explain how this trip is specifically connected to the traveler's official or representational duties:

On SFRC, I'm on our International Security team which includes work nuclear issues. As SFRC is a committee of jurisdiction for international nuclear treaties and conducts oversight over U.S. civil nuclear partnerships (coined 123 agreements), the opportunity to travel to LANL will provide helpful insight into the U.S. domestic nuclear testing and production capacity.

Name of accompanying family member (if any):
Not Entered

Name and Relationship to Traveler:
None

Organization Information

Organization Name
Center for Strategic and International Studies

Is your organization classified as a §501(c)(3)?
(●) Yes ( ) No

§501(c)(3) Organization Type
Public Charity

Address
1616 Rhode Island Ave. NW

Address 2 (Optional)

City, State Zip
Washington, District Of Columbia 20036 United States

Phone Number
(202) 644-5615

Organization URL
https://www.csis.org/programs/project-nuclear-issues

History of Congressional Travel

CSIS has over a decade of experience in organizing delegation trips for both Congressional staff and members. Starting in August 2023, CSIS led a five separate member and staff delegations of House and Senate staff to Poland, Ukraine, and Moldova to examine the impacts of the ongoing war in Ukraine. In 2022, 2024, 2025, and 2026 CSIS led four separate Congressional staff delegations as a part of its Congressional Foresight Initiative to Singapore, Belgium, Finland, Norway, and Japan.

Educational Activities

The Center for Strategic and International Studies (CSIS) is a bipartisan, nonprofit policy research organization dedicated to advancing practical ideas to address the world's greatest challenges. CSIS's purpose is to define the future of national security. We are guided by a distinct set of values—non-partisanship, independent thought, innovative thinking, cross-disciplinary scholarship, integrity and professionalism, and talent development. CSIS scholars bring their policy expertise, judgment, and robust networks to their research, analysis, and recommendations. We organize conferences, publish, lecture, and make media appearances that aim to increase the knowledge, awareness, and salience of policy issues with relevant stakeholders and the interested public.

Lobbyist and Foreign Agent Registration Information

Lobbyist Registration Status: *I certify that the sponsor is not a federally registered lobbyist and does not retain or employ a federally registered lobbyists.*

Foreign Agent Registration Status: *I certify that the sponsor is not an agent of a foreign principal and do not retain or employ an agent of a foreign principal.*

Foreign Government Involvement

Foreign Agent Registration Status:

- ✓ I certify that the sponsor is not a foreign government.
- ✓ I certify that the sponsor is not an entity that is owned or operated by a foreign government.
- ✓ I certify that the sponsor does not receive funding from a foreign government.

Comments

Signature Page

The signature page is below.

Purpose and Details

Provide a brief description of the trip.

The site visit to Los Alamos National Laboratory is a core programmatic component of the fellowship, designed to give congressional staff working on nuclear policy direct exposure to the U.S. nuclear weapons complex, active and historic NNSA facilities, and senior lab leadership, in furtherance of their professional responsibilities and policy expertise. The following individuals have been invited as participants in the CSIS PONI Mid-Career Congressional Fellowship cohort (Class of 2026). Each was selected through CSIS PONI's competitive application process as a senior congressional staffer working on nuclear, defense, or national security policy, and each is being invited to the LANL site visit in their capacity as a current PONI Congressional Fellow.

Explain how the purpose of the trip relates to your organization's mission.

CSIS is a bipartisan, non-profit policy research institution founded in 1962 and based in Washington, DC. Its Project on Nuclear Issues (PONI) is the leading U.S. educational and professional development program for emerging nuclear policy experts in government, the national laboratories, and the private sector. The PONI Congressional Fellowship is a year-long, non-partisan educational program for senior congressional staff working on nuclear, defense, and national security policy.

Is your organization the only sponsor for this trip?

- [x] Yes
- [ ] No

Grantmaking Organizations (Optional)

1. The Raymond Frankel Foundation

With or Without Regard for Congressional Participation

The trip is arranged or organized specifically with regard to congressional participation.

Lobbyist/Foreign Agent Involvement in Planning, Organizing, Requesting or Arranging

- [x] The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal, other than de minimis involvement.

Lobbyist/Foreign Agent Financing

- [x] The trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
- [x] No funds or in-kind contributions were earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.

Lobbyist/Foreign Agent Accompaniment

Complete if all sponsors are §501(c)(3) organizations

- [x] The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Complete if any of the sponsors is not a §501(c)(3) organizations.

- [ ] The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Certification of No Recreational Activity and No Alcohol

- Travel expenses paid for will not include expenditures for recreational activities.
- Travel expenses paid for will not include expenditures for alcohol, except as permitted by the Regulations Governing Privately Sponsored Travel.

Invitees

- Members and staff from the House of Representatives **will** receive invitations.

The list of invitees is below.

Travel Details

Trip Start Date/Time:
07/29/2026 @ 12:40 PM

Trip End Date/Time:
08/01/2026 @ 08:35 PM

Will the traveler be accompanied by a family member for whom the sponsor will pay travel expenses?

○ Yes ● No

Itinerary

The itinerary is below.

Transportation (Per Member/Officer/Employee: $700.00 | Accompanying Family Member: $0.00)

Transportation Type	Class	Amount
Airfare	Coach	$600.00

Note
round trip flight from Baltimore/Washington International Airport (BWI) to Albuquerque, NM (ABQ)

Transportation Type	Class	Amount
Ground Transportation	Coach	$100.00

Note
shuttle/uber to and from airport

Lodging (Per Member/Officer/Employee: $747.00)

Check-In	Check-Out	Facility	City	State	Country	Nights	Cost/Night	Cost Exceed Per Diem
07/29/2026	08/01/2026	Hilton Santa Fe Historic Plaza	Santa Fe	New Mexico	United States	3	$249.00	Yes

Cost Exceeds Per Diem Reason
This hotel was recommended by Los Alamos National Laboratory and is the standard lodging used by visitors the lab. This hotel has the lowest rates of the few hotel options in Santa Fe. Trip sponsor asked if hotel would honor government per diem, but they declined to do so.

Meals (Per Member/Officer/Employee: $218.00)

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
07/29/2026	$0.00	$0.00	$33.00	$0.00	**$33.00**	Santa Fe	New Mexico	United States	No
07/30/2026	$20.00	$22.00	$33.00	$5.00	**$80.00**	Santa Fe	New Mexico	United States	No
07/31/2026	$20.00	$22.00	$33.00	$5.00	**$80.00**	Santa Fe	New Mexico	United States	No

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
08/01/2026	$20.00	$0.00	$0.00	$5.00	**$25.00**	Santa Fe	New Mexico	United States	No

Reasonable Miscellaneous Expenses (Per Member/Officer/Employee: $0.00)

Expense Type	Amount	Notes

There are no miscellaneous expenses.

Additional Attachments

Document Name

There are no additional attachments.

PRIVATELY SPONSORED TRAVEL

SPONSOR SIGNATURE PAGE

I hereby certify that the information submitted in connection with the trip listed below is true, complete, and correct to the best of my knowledge and belief.

Trip Name: Site Visit to LANL

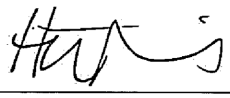
Travel Date(s):

Travel Destination(s): Los Alamos National Labratory (LANL), New Mexico

Sponsor: Center for Strategic and International Studies

Heather Williams — *(printed name of sponsor representative)*

Director — *(title)*



(signature of sponsor representative)

06/04/2026 — *(date)*

Grantmaking Organization Certification Form

Instructions: If a sponsor receives funds from a grantmaking organization, the sponsor must disclose this on the *Private Sponsor Travel Certification Form*, and the grantmaking organization must complete the *Grantmaking Organization Certification Form*. The completed *Grantmaking Organization Certification Form* must be submitted to the Senate Select Committee on Ethics by the trip sponsor at least 30 days prior to the travel departure date.

Grantmaking Organization: The Raymond Frankel Foundation

Private Sponsor: Center for Strategic and International Studies

Trip Name: Site Visit to LANL

Travel Date(s): July 29-31 (or August 1)

Destination(s): Los Alamos National Laboratory (LANL), NM, US

In compliance with the *Regulations Governing Privately Sponsored Travel*, I certify the following:

- [X] The grantmaking organization is a § 501(c)(3) organization.
- [X] The grantmaking organization is not a lobbyist, lobbying firm, or foreign agent, nor an entity that retains or employs a lobbyist or foreign agent.
- [X] The grantmaking organization provides funds under an established grant program, or in a manner that is otherwise consistent with the mission and practices of the organization.
- [X] The grantmaking organization is not involved, directly or indirectly, in organizing and conducting the trip. This includes selecting participants for a trip.
- [X] The grantmaking organization does not directly pay or reimburse travel expenses for any Senate Member, officer, or employee.

ALLAN A MYER — *(Printed name of grantmaking organization representative)*

EXECUTIVE DIRECTOR — *(Title)*

(Signature of grantmaking organization representative)

5-26-26 — *(Date)*

Site Visit to LANL Senate Invitation List

Megan Dickey, Legislation & Policy Analyst, Senate Foreign Relations Committee (Minority Staff)

Katie Karam, Research Assistant, U.S. Senate Committee on Armed Services (Majority Staff)

Nikita Mann, Senior Policy Analyst, Senate Foreign Relations Committee, Chairman James E. Risch (R-ID)

Bowen Peard, Senior Defense Policy Advisor, Senator Chris Murphy (D-CT)

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PONI Congressional Fellows Site Visit Agenda

CSIS Project on Nuclear Issues

July 29-August 1

Wednesday, July 29, 2026

Location: Washington, DC

12:40 PM (EST)- 2:40 PM (MDT)	Flight #2 Departs BWI to ABQ (SW 4528) Fellows on flight: Megan Dickey, Libby Kos
3:00 PM - 4:30 PM (MDT)	ABQ Shuttle #1 leaves for Hilton Santa Fe Historic Plaza, 100 Sandoval St, Santa Fe, NM 87501 Fellows on shuttle: Libby Kos, Megan Dickey *Note: Trip will take approximately 1 hour; fellows arriving to SAF will uber from the airport to the hotel upon arrival*
TBD	**Dinner on own**

Thursday, July 30, 2026

Location: LANL

7:00 AM (MDT)	Meet in Hotel Lobby *Hilton Santa Fe Historic Plaza, 100 Sandoval St, Santa Fe, NM, 87501*
7:05 AM - 8:05 AM	**Shuttle departs to Los Alamos**
8:30 AM - 9:00 AM	**Breakfast** *JRO Building, TA-03, Building 0207, Rooms 218 & 216*
9:00 AM - 9:15 AM	**Welcome Remarks** Description: Opening discussion with current and former nuclear policy officials on the role of the national nuclear laboratories in supporting U.S. nuclear modernization, deterrence, and stockpile sustainment, and an overview of the site visit agenda and objectives. Meeting with: Heather Williams, CSIS PONI Director, and Brian Cook, Policy Analyst, LANL
9:15 - 9:45 AM	Depart to TA-18 (Manhattan Project Tour)
9:45 -11:45 AM	**Manhattan Project Tour** *TA-18* Description: Fellows will visit Technical Area 18 (TA-18), the former site of the Critical Experiments Facility and one of the most historically significant locations

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	at Los Alamos National Laboratory. Known colloquially as "Pajarito Site," TA-18 housed the critical assembly operations central to the Manhattan Project's weapon development effort, including the assemblies involved in the 1945 and 1946 criticality accidents. The tour will provide historical context on the laboratory's origins and the scientific breakthroughs that underpinned the development of the first nuclear weapons. Meeting with: Los Alamos Staff TBD
11:45 AM – 12:15 PM	**Depart to JRO Building**
12:15-1:25 PM	**Working Lunch (Provided from Los Alamos Cafe)** *JRO Building* Description: Discussion on AI use in the national nuclear laboratory enterprise with leading LANL experts. Meeting With: Nick Generous, Program Manager, National Security and Defense Program Office and Juston Moore, R&D Manager, Artificial Intelligence for Nuclear Deterrence
1:25-1:35 PM	**Sigma Safety and Security Brief** Description: Fellows will receive a briefing on safety and security at the Sigma Complex, housed in Technical Area 3. Meeting with: LANL employees TBD
1:35-1:45 PM	**Depart to Sigma** *Sigma, TA-03, Building 0066*
1:45-3:00 PM	**Tour of Sigma** Description: Sigma serves as the primary manufacturing science and materials development hub for the nuclear security enterprise Meeting with: LANL employees TBD
3:00-3:30 PM	**Depart to TA-15 Access Control**

3:30-4:15 PM **Dual Axis Radiographic Hydrodynamic Test (DARHT) Facility Tour**
DARHT, TA-15
Description: The DARHT facility is a flagship experimental facility at Los Alamos National Laboratory used to produce high-resolution radiographic images of mock nuclear weapon components during implosion. DARHT plays a critical role in the Stockpile Stewardship Program by enabling scientists to validate weapon performance models without underground nuclear testing. Fellows will tour the facility and receive briefings on its capabilities and contributions to stockpile certification.
Meeting with: George Laity, Project-Program Director, J-DO

4:15-5:00 PM **Manhattan Project Tour: TA-18**
Description: Fellows will visit Technical Area 18 (TA-18), the former site of the Critical Experiments Facility and one of the most historically significant locations at Los Alamos National Laboratory. Known colloquially as "Pajarito Site," TA-18 housed the critical assembly operations central to the Manhattan Project's weapon development effort, including the assemblies involved in the 1945 and 1946 criticality accidents. The tour will provide historical context on the laboratory's origins and the scientific breakthroughs that underpinned the development of the first nuclear weapons.
Meeting with: Los Alamos Staff TBD

5:00-6:45 PM **Opening Dinner with Cohort**
Description: Group dinner with PONI Congressional Fellows, 2026 Nuclear Scholars Initiative participants, and PONI summer conference presenters. The dinner is intended to facilitate informal dialogue between congressional staff and the next generation of nuclear policy experts on issues of shared professional interest.
Bathtub Row Brewing Co-op
Meeting with: The 2026 Nuclear Scholars Initiative Cohort:
Marcus Alan, Fire Control Lead, U.S. Navy Strategic Systems Program
Michael Baham, Program Analyst, National Nuclear Security Administration (NNSA)
Anna Bartoux, Belfer Young Leader Student Fellow, Belfer Center of Science and International Affairs, Harvard Kennedy School of Government
Lotje Boswinkel, PhD researcher, Centre for Security, Diplomacy and Strategy (CSDS), Free University Brussels
Dominic Brennan, Postdoctoral Fellow, UC Institute on Global Conflict and Cooperation
Daniel Cebul, PhD Candidate, Massachusetts Institute of Technology
Emily Cheesman, Young Global Professional, Atlantic Council's Forward Defense team
Samuel Clayton, Program Manager, NNSA

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Candace Huntington, Intelligence Analyst, AMZ Risk Management & Georgetown University
Shafaq Khan, Analyst, Deputy Assistant Secretary of War for Nuclear Deterrence and Countering Weapons of Mass Destruction
Shreya Lad, Research Assistant, Stanford University's Center for International Security and Cooperation (CISAC)
Dylan Land, Strategic Planner and Analyst at U.S. Strategic Command, J5 Plans and Policy Directorate, U.S. Strategic Command
Caitlin Listek, Treaty Analyst, US Navy SSP
Laura Luca, PhD candidate in Political Science, UCLA
Paige MacKinnon, Research Assistant, James Martin Center for Nonproliferation Studies
Max Mayo, General Engineer, NNSA
Ryan Nesselrodt, Senior Policy Analyst, SRI
Wesley Odom, Research Scientist and Engineer, Sandia
Devin Riley, ICBM operator and flight commander, USAF
Hannah Riley, Analyst, Office of International Programs, NNSA
Philip Sheers, Associate Fellow with the Defense Program, Center for a New American Security, CNAS
Samreen Singh, Policy Analyst, NNSA
Curtis Smith, B-52H Stratofortress Aircraft Commander and Assistant Flight Commander, USAF
Will Smock-Egan, International Relations Analyst, Pacific Northwest National Laboratory, PNNL
Rebecca Spencer, Policy Advisor, Nuclear and Countering Weapons of Mass Destruction, Office of the Secretary of War
Natasha Wood, Graduate Fellow, Office of Nuclear Verification, NNSA

6:45-7:45 PM **Shuttle Departs for the Hotel**

7:45-8:45 PM **Shuttle Arrives at Hotel**

8:45 PM **End of Day**

Friday, July 31, 2026

Location: Santa Fe, New Mexico

7:50-8:00 AM **Participants walk from Hilton Santa Fe Historic Plaza to Dorothy McKibben Conference Center**
Dorothy McKibbin Conference Center, 100 N. Guadalupe St, Santa Fe NM
Breakfast and Coffee provided

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8:00-8:15 AM	**Welcome Remarks** Meeting with: Heather Williams, CSIS PONI Director
8:15-9:45 AM	**Panel 1: Modernization and Deterrence** Description: Panel presentations from rising nuclear policy experts on U.S. nuclear modernization strategy and deterrence dynamics, followed by moderated Q&A. Panelists will address the challenges posed by a two-peer nuclear threat environment, the role of Congress in governing the U.S. nuclear enterprise, the implications of uneven modernization across the nuclear triad, and operational perspectives from the air leg of the triad. Panelists: Daniel Cebul, *Two-Peer Problem and Escalation OR Ambiguous Signaling in Nuclear Crises* Ryan Nesselrodt, *Congress and Nuclear Weapons: Governing the Bomb* Philip Sheers, *A Tilting Triad? How Uneven Modernization Could Reshape U.S. Nuclear Policy and Extended Deterrence* Curtis Smith, *Frontline Deterrence: Perspectives from the Air Leg.*
9:45-10:00 AM	Break
10:00-11:30 AM	**Panel 2: Extended Deterrence & the Role of Allies** Description: Panel presentations examining the future of U.S. extended deterrence commitments and the evolving role of allies in nuclear strategy. Panelists will address European strategic culture and nuclear burden-sharing, the impact of allied long-range strike capabilities on escalation management, burden-shifting frameworks in the Indo-Pacific, and the implications of an increasingly multipolar nuclear environment for alliance architecture in Northeast Asia. Panelists: Anna Bartoux, *Deterrence à Deux: Building European Strategic Culture* Lotje Boswinkel, *Extended Deterrence in the Missile Age: How Allied Long-Range Strike is Reshaping Escalation Control and Alliance Management* Bailey Schiff, *Role of Burden-Shifting in Bolstering Flexible Deterrence in the Indo-Pacific* Samreen Singh, *How the Evolving Multipolar Nuclear Environment Shapes South Korea's Strategic Calculus and the Future of U.S.-Indo-Pacific Deterrence Architecture*
11:30 AM-12:00 PM	Catered Lunch
12:00-1:30 PM	**Keynote Address (TBC)** Description: Keynote remarks from senior LANL leadership on the future of the U.S. nuclear weapons complex, the Laboratory's strategic priorities, and the role of the national laboratories in addressing emerging national security challenges.

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1:30-1:45 PM	Break
1:45-3:30 PM	Panel 3: Strategic Technology Intersections Description: Panel presentations exploring the intersection of emerging technologies and nuclear security. Panelists will examine U.S. defense vulnerabilities arising from rare earth mineral import dependencies, the geopolitics of nuclear energy exports in the context of AI-driven demand, the implications of artificial intelligence and autonomous systems for nuclear command-and-control decision timelines, and the nexus between nuclear security and environmental sustainability. Panelists: Michael Baham, *US Defense Vulnerabilities to Rare Earth Mineral Imports* Dominic Brennan, *The Nuclear Energy Export Race: AI Cooperation versus Competition* Wesley Odom, *When Minutes Become Seconds; AI, Autonomy, and the Shrinking Nuclear Decision Window* Rebecca Spencer, *The Nexus of Nuclear and Environmental Security*
3:30-4:00 PM	**Closing Remarks** Meeting with: Heather Williams, Director, Project on Nuclear Issues, Senior Fellow, Defense and Security Department, Center for Strategic and International Studies
4:00-5:00 PM	Conference Adjourns
5:00-7:00 PM	Catered Dinner
7:00 PM	End of Day

Saturday, August 1, 2026

Location: Santa Fe, New Mexico

11:50 AM (MDT)	Shuttle Leaves for ABQ
11:50 AM (EDT)	Flight Arrives at IAD
2:50 PM (EDT)	Flight Departs ABQ to BWI (SW 975)
8:35 PM (EDT)	Flight Arrives at BWI