RE-2 Employee Post Travel Disclosure of Travel Expenses

Date/Time Stamp

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Post Travel Filing Instructions: Complete this form within **30 days** of returning from travel. Submit all forms to the Office of Public Records in 144 Hart Building.**This form is a public disclosure. The form and all attachments will be made publicly available.**

Certification:*In compliance with the Regulations Governing Privately Sponsored Travel, Senate Rule 35, and the Honest Leadership and Open Government Act of 2007, I certify that I accepted the following gift of privately sponsored travel:*

Private Sponsor(s):
Bipartisan Policy Center (Energy Team)

Travel Dates:
10/05/2026 to 10/08/2026

Name of accompanying family member (if any):

Relationship to Traveler:

Expenses

Transportation Expenses	Lodging Expenses	Meals Expenses	Other Expenses (Amount & Description)
$220.28	$351.00	$237.00	$0.00

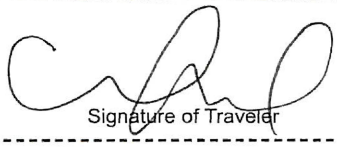
I also certify that attached to this form are all required documents for post travel disclosure, including:

- **The final Employee Pre-Travel Authorization** (Form RE-1)
- The final **Private Sponsor Travel Certification Form** with all attachments
- The final invitation
- The final approved itinerary

Finally, I certify that all trip information reflected in the attachments above accurately reflects the travel that I accepted. If there were any changes to the trip after I received approval from the Committee, the changes are described in ATTACHMENT 1.

11/9/2026
Date

Carmen LealRamirez
Printed Name of Traveler


Signature of Traveler

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

I have made a determination that the expenses set out above in connections with travel described in the Employee Pre-Travel Authorization form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

11/10/2026
Date


Signature of Supervising Senator/Officer

ATTACHMENT 1 – CHANGES FROM APPROVED PRE-TRAVEL

Note: Material changes to a trip that occur after the Committee has issued an approval letter may invalidate the Committee's approval. Please contact the Committee with any questions regarding changes to an approved trip.

Were there any changes to the pre-approved travel expenses? (Transportation, Meals, Lodging, Other)?

○ Yes ● No

Expense Change	Revised Amount	Explanation
There were no changes to pre-approved travel expenses.		

Were there any changes to the pre-approved itinerary?

○ Yes ● No

Explanation: There were no changes to the pre-approved itinerary.

Were there any additional changes to the pre-approved trip?

○ Yes ● No

Explanation: There were no additional changes to the pre-approved trip.

Nora Teagan

From: Energy
Sent: Wednesday, August 26, 2026 1:56 PM
Cc: Xan Fishman; Jessica Carey; Nora Teagan
Subject: Staff Del Invitation - Bipartisan Policy Center Electricity Bootcamp
Attachments: Draft_EBC Agenda 2026_8.26.2026.pdf

Electricity Bootcamp
Monday, October 5th – Thursday, October 8th, 2026
Bear Creek Mountain Resort
101 Doe Mountain Ln, Macungie, PA 18062

You are invited to attend a 4-day Electricity Bootcamp for congressional staff at Bear Creek Mountain Resort which will feature a site visit to the PJM Control Room.

Electricity policy issues are among the most consequential and complex impacting the United States today. Debates over the electric power system's expansion, modernization, affordability, reliability, and governance are occurring on Capitol Hill, inside the administration, and at the state and local levels. Yet, the technical, operational, economic, legal, and regulatory foundation of these issues is seldom presented in an accessible manner.

In response, the Bipartisan Policy Center is convening an **Electricity Bootcamp,** for congressional staff. The purpose of this bootcamp retreat is to provide staff with the foundational understanding of electric power issues vital to the development of good electricity policy.

At this retreat, you will have the opportunity to learn from BPC staff, industry leaders, and policy experts about how the electric power system works, who and what entities control how it operates day-to-day, how facilities are built, and who pays for them and why. You also will have the opportunity to tour the control room for PJM, the largest electric grid operator in the United States. The retreat will include interactive discussions on the future of electricity in the United States and how it should be regulated and managed.

This retreat will be held **Monday, October 5 through Thursday, October 8, 2026 at Bear Creek Mountain Resort in Macungie, Pennsylvania**. The

retreat has been planned in consultation with the House and Senate Ethics staff, to allow participation by Congressional staff. All costs associated with your participation in the retreat—transportation to and from the resort, local ground transport, as well as lodging and meals—will be covered by BPC.

To participate in this event, please complete registration via this form: Electricity Bootcamp 2026 **upon RSVPing yes, we will share ethics forms. Please view the attached PDF for the agenda.**

If you have any questions, please reach out to Jessica Carey and Nora Teagan at Energy@bipartisanpolicy.org **The deadline to RSVP is Friday, August 28.**

RE-1 Employee Pre-Travel Authorization

Date/Time Stamp

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220**. Incomplete and late travel submissions will **not** be considered or approved.

Name of Traveler:
Carmen Leal Ramirez

Employing Office/Committee:
Senator Alsobrooks

Private Sponsor(s):
Bipartisan Policy Center

Destination(s):
Macungie, Pennsylvania

Travel Dates:

Monda, October 5th 2026 thru Thursday, October 8th, 2026

NOTE: If you plan to extend the trip for any reason you **must** notify the Committee.

Explain how this trip is specifically connected to the traveler's official or representational duties.
I lead Senator Alsobrooks' energy portfolio and this is an electricity boot camp

Do you have an accompanying family member or spouse on this trip? ☐ (signify "yes" by checking box)

Name and Relationship to Traveler:

I certify that the information contained in this form is true, complete and correct to the best of my knowledge.

09/02/2026
Date

Signature of Employee

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER
(President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain)

I Ángela Alsobrooks (Print Senator's/Officer's Name) hereby authorize Carmen Leal Ramirez (Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate.

☐ (signify "yes" by checking box)

09/03/2026
Date

Angela D. Alsobrooks
Signature of Supervising Senator/Officer

Bipartisan Policy Center: Electricity Bootcamp

Carmen LealRamirez

Title:
None

Employing Office/Committee:
ALSOBROOKS, ANGELA

Duty Station:
WASHINGTON,DC

Destination(s):

Macungie, Pennsylvania

Explain how this trip is specifically connected to the traveler's official or representational duties:

I lead Senator Alsobrooks' energy portfolio

Name of accompanying family member (if any):
Not Entered

Name and Relationship to Traveler:
None

Organization Information

Organization Name
Bipartisan Policy Center

Is your organization classified as a §501(c)(3)?
(●) Yes ( ) No

§501(c)(3) Organization Type
Public Charity

Address
1225 I St NW #1000

Address 2 (Optional)
Suite #1000

City, State Zip
Washington, District of Columbia 20005 United States

Phone Number
(706) 829-1168

Organization URL

History of Congressional Travel

The Bipartisan Policy Center has previously supported the American Congressional Exchange (ACE) program. ACE brings congressional members to each other's districts for the purpose of educating members and staff on policy topics. As the Energy program, we have not previously sponsored congressional travel. BPC has sponsored travel for Members and staff of the U.S. House of Representatives, but this is the first time BPC is sponsoring travel for Senate personnel.

Educational Activities

The Bipartisan Policy Center provides educational activities by publishing articles, explainers, issue briefs, and completing research on emerging policy areas. At the Bipartisan Policy Center our policy areas include Economics, Energy, Human Capital, Health, Governance, and Housing. Additionally, BPC hosts roundtables with attendees from other thinktanks, universities, policy researchers, and industry leaders to address policy challenges.

Lobbyist and Foreign Agent Registration Information

Lobbyist Registration Status: *I certify that the sponsor is not a federally registered lobbyist and does not retain or employ a federally registered lobbyists.*

Foreign Agent Registration Status: *I certify that the sponsor is not an agent of a foreign principal and do not retain or employ an agent of a foreign principal.*

Foreign Government Involvement

Foreign Agent Registration Status:

- ✓ I certify that the sponsor is not a foreign government.
- ✓ I certify that the sponsor is not an entity that is owned or operated by a foreign government.
- ✓ I certify that the sponsor does not receive funding from a foreign government.

Comments

Signature Page

The signature page is below.

Purpose and Details

Provide a brief description of the trip.

The Bipartisan Policy Center is hosting a 4-day Electricity Bootcamp for congressional staff which will feature expert instruction on the electricity system, electricity policy challenges, and a site visit to the PJM Control Room. The goal of this program is to develop congressional staff knowledge of electricity issues so that they are equipped to understand policy options that are under consideration in congress to solve our nation's most pressing energy challenges.

Explain how the purpose of the trip relates to your organization's mission.

At the Bipartisan Policy Center, our mission is to drive principled solutions through rigorous analysis, reasoned negotiation, and respectful dialogue. Further, a core part of our mission is to actively promote bipartisanship and work to address the key challenges facing the nation. The purpose of the Electricity Bootcamp directly relates to our mission. We will provide a space for policy analysis on the current electricity landscape, foster bipartisan and respectful conversation on policies and regulations directly impacting the sector, and bring together a diverse group of congressional staffers to become informed on this complex policy landscape so that they may create pragmatic policy solutions for the country.

Is your organization the only sponsor for this trip?

- [x] Yes
- [ ] No

Grantmaking Organizations (Optional)

There are no grantmaking organizations.

With or Without Regard for Congressional Participation

The trip is arranged or organized specifically with regard to congressional participation.

Lobbyist/Foreign Agent Involvement in Planning, Organizing, Requesting or Arranging

- [x] The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal, other than de minimis involvement.

Lobbyist/Foreign Agent Financing

- [x] The trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.
- [x] No funds or in-kind contributions were earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.

Lobbyist/Foreign Agent Accompaniment

Complete if all sponsors are §501(c)(3) organizations

- [x] The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Complete if any of the sponsors is not a §501(c)(3) organizations.

- [ ] The trip is limited to three days (for trips inside the continental United States) or seven days (for trips outside the continental United States), and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip
- [ ] The trip is limited to a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip

Certification of No Recreational Activity and No Alcohol

- Travel expenses paid for will not include expenditures for recreational activities.
- Travel expenses paid for will not include expenditures for alcohol, except as permitted by the Regulations Governing Privately Sponsored Travel.

Invitees

- Members and staff from the House of Representatives **will** receive invitations.

The list of invitees is below.

Travel Details

Trip Start Date/Time:
10/05/2026 @ 12:00 PM

Trip End Date/Time:
10/08/2026 @ 04:00 PM

Will the traveler be accompanied by a family member for whom the sponsor will pay travel expenses?

○ Yes ● No

Itinerary

The itinerary is below.

Transportation (Per Member/Officer/Employee: $220.28 | Accompanying Family Member: $0.00)

Transportation Type	Class	Amount
Ground Transportation	Charter	$220.28

Note
Participants will be moved from DC to PA for transportation via coach bus with a roundtrip service. For the site visit on Day 3, a coach bus will move participants from the conference center to the PJM Control room site, and return.

Lodging (Per Member/Officer/Employee: $351.00)

Check-In	Check-Out	Facility	City	State	Country	Nights	Cost/Night	Cost Exceed Per Diem
10/05/2026	10/08/2026	Bear Creek Mountain Resort	Macungie	Pennsylvania	United States	3	$117.00	No

Meals (Per Member/Officer/Employee: $237.00)

Date	Breakfast	Lunch	Dinner	Incidentals	Total	City	State	Country	Cost Exceeds Per Diem
10/05/2026	$0.00	$20.00	$31.00	$0.00	**$51.00**	Macungie	Pennsylvania	United States	No
10/06/2026	$18.00	$20.00	$31.00	$5.00	**$74.00**	Macungie	Pennsylvania	United States	No
10/07/2026	$18.00	$20.00	$31.00	$5.00	**$74.00**	Macungie	Pennsylvania	United States	No
10/08/2026	$18.00	$20.00	$0.00	$0.00	**$38.00**	Macungie	Pennsylvania	United States	No

Reasonable Miscellaneous Expenses (Per Member/Officer/Employee: $0.00)

Expense Type	Amount	Notes

There are no miscellaneous expenses.

Additional Attachments

Document Name

There are no additional attachments.

PRIVATELY SPONSORED TRAVEL

SPONSOR SIGNATURE PAGE

I hereby certify that the information submitted in connection with the trip listed below is true, complete, and correct to the best of my knowledge and belief.

Trip Name: Electricity Bootcamp

Travel Date(s): October 5 - October 8, 2026

Travel Destination(s): Bear Creek Mountain Resort, Macungie, PA, PJM Interconn

Sponsor: Bipartisan Policy Center

Xan Fishman — *(printed name of sponsor representative)*

Vice President, Energy — *(title)*



(signature of sponsor representative)

08/31/2026 — *(date)*

Senate Staff Invitees

Office	Staffer/Invitee Names	Titles
Sen. Alsobrooks	Elizabeth Mary Natonski	Legislative Director
Sen. Alsobrooks	Carmen Leal Ramirez	Legislative Assistant
Sen. Armstrong	Alexandra Slocum	Legislative Director
Sen. Armstrong	Taylor Playforth	Chief of Staff
Sen. Barrasso	Valerie Manak	Assistant to the Whip
Sen. Michael Bennet	Susanne Brooks	Legislative Director
Sen. Michael Bennet	Janet Reyna	Congressional Fellow
Sen. Cory Booker	Prerna Bhat	Legislative Assistant
Sen. Cory Booker	Matt Thomson	Counsel
Sen. Coons	Chris Avila	Policy Adviser
Sen. Cortez Masto	Trevor Dean	Senior Policy Adviser
Sen. Cotton	Andrew Schinski	Energy Policy Adviser
Sen. Cramer	Reilly Lamp	Legislative Assistant
Sen. Curtis	Grace Bellone	Policy Adviser
Sen. Hickenlooper	Shane Londagin	Senior Policy Adviser
Sen. Husted	Jamari Hartley	Legislative Assistant
Sen. Kelly	Julien Caubel	Policy Adviser
Sen. King	Pat Bond	Senior Policy Adviser
Sen. McCormick	Bryson Roberson	Legislative Aide
Sen. McCormick	Laura Atcheson	Legislative Director
Sen. Murkowski	Hali Gruber	Legislative Assistant
Sen. Padilla	Nate Bentham	Policy Adviser
Sen. Ricketts	Kristen Johnson	Legislative Assistant
Sen. Brian Schatz	Ruthie Cohen	Legislative Correspondent
Sen. Brian Schatz	Anna Yelverton	Climate Adviser
Sen. Adam Schiff	Danielle Fulfs	Policy Director
Sen. Adam Schiff	Rebecca Schatz	Legislative Director
Sen. Slotkin	Bennett Abrams	Legislative Assistant
Sen. Thune	Ashlynne Beninga	Legislative Assistant
Sen. Welch	Lukas Kauth	Legislative Assistant
Senate ENR Committee	Janelle DiLuccia	Policy Adviser
Senate ENR Committee	Jasmine Dimitriou	Democratic Staff Director
Senate ENR Committee	Rob MacGregor	Policy Director
Senate ENR Committee	Elizabeth Mary Natonski	Deputy Staff Director
Senate ENR Committee	Christopher Prandoni	Chief Counsel and Deputy Staff Director

Bipartisan Policy Center

Bipartisan Policy Center Electricity Bootcamp Fall 2026
Monday, October 5 – Thursday, October 8, 2026

Bear Creek Mountain Resort
101 Doe Mountain Ln, Macungie, PA 18062

Purpose: The Bipartisan Policy Center is hosting a four 4-day Electricity Bootcamp for congressional staff which will feature expert instruction on the electricity system, electricity policy challenges, and a site visit to the PJM Control Room. The goal of this program is to develop congressional staff knowledge of electricity issues so that they are equipped to understand and develop policy solutions to our nation's most pressing energy challenges.

Day 1: Monday, October 5				
Time	**Title**	**Description**	**Location**	**Confirmed Speakers**
12 – 4 pm	**Travel** **From:** DC, Bus Parking near Metro Center, G St NW and 13th St NW, Washington, DC, 20005 **To:** Bear Creek Mountain Resort, 101 Doe Mountain	• During this time no programming will take place	Mode of transportation: 40-person coach bus	

	Ln, Macungie, PA 18062. 3.5-4 hours			
4 – 5:30 pm	Arrival at Bear Creek Mountain Resort	• Check-in for hotel rooms & time to unpack	Bear Creek Mountain Resort, 101 Doe Mountain Ln, Macungie, PA 18062. 3.5-4 hours	
5:30 – 6:15 pm	**Dinner & Program Welcome**	• Buffet meal provided for attendees • Program welcome: BPC will facilitate participant introductions and highlight the goals for the event	Dinner Room	**Xan Fishman,** Vice President, Bipartisan Policy Center
6:15 – 7:00 pm	**Session 1:** Fireside Chat with Energy Advisor to Governor Shapiro	Fireside Chat: During the Fireside Chat, BPC EVP David R. Hill will chat with Energy Advisor to PA Gov. Josh Shapiro- Jacob Finkel to hear about key energy issues currently facing the state of Pennsylvania and the Governor's energy Priorities. 15 minutes at the end of the fireside chat will be reserved for participant Q&A.	Dinner Room	**David R. Hill,** Executive Vice President, Bipartisan Policy Center **Jacob Finkel**, Energy Advisor to Governor Shapiro
7:00 pm	Unscheduled	BPC Staff will not provide any programs or activities during this time	NA	

Day 2: Tuesday, October 6th				
Time	**Title**	**Description**	**Location**	**Confirmed Speakers**
7:45 – 8:45 am	Breakfast available	• Buffet Breakfast Offered	Dining Room	
8:45 – 9:00 a.m.	**Session 2:** US Energy Data Visualization Tool Demo	US Energy Data is a project built to make energy data from the U.S. Energy Information Administration more accessible and understandable. Participants will be shown a demonstration of the tool's capabilities.	General Session Room	**Daniel Palken**, Director of Infrastructure for Energy & Permitting, Arnold Ventures

9:00 – 10:15 am	**Session 3:** Understanding how the Electricity System Actually Works	During **Session 3**, the guest lecturer will present on the physics of the grid; explain key electricity system terms; and review how generation, transmission, and distribution systems work together to deliver electricity to end users. • The physics of the grid. • Balancing supply and demand in real time. • AC vs DC. • What frequency means and why 60 Hz matters. • The three-layer system: generation → transmission → distribution. • Benefits of gen/load/regional diversity and interconnectivity. • Generation: Natural gas, coal, nuclear, hydro, wind, solar — how each works and what its operating constraints are (dispatchable vs. variable, firm vs. intermittent, capacity factor, ramp rate). • Transmission / Distribution: High-voltage transmission vs. local distribution · Congestion and why identical electrons can have different costs at different times and in different places. (5 minute slido quiz? intro) 60 minute interactive lecture + 15 Q&A	General Session Room	**Daniel Palken**, Director of Infrastructure for Energy & Permitting, Arnold Ventures
10:15 – 10:45 am	Break	Break	NA	
10:45 – 12:00 pm	**Session 4:** Regulatory jurisdiction,	During **Session 4,** students will learn about different utility models; key decisionmakers in electricity delivery processes at the federal,	General Session Room	**Rob Gramlich**, President, Grid Strategies

	ratemaking, and utility models.	regional, and state levels; and how utilities charge customers for services.		
12:00 – 12:45 pm	**Lunch**	• Buffet Lunch Offered,	Dining Room	
12:45 – 1:30 pm	**Session 5:** History of the electricity system	During the **Session 5** lunch briefing, students will learn about key milestones in the history of the electricity system, with a focus on regulatory and federal legislation that has a lasting impact on today's system.		**Shelley Welton,** Presidential Distinguished Professor of Law and Energy Policy, Kleinman Center for Energy Policy at University of Pennsylvania
1:30 – 2:45 pm	**Session 6:** Show me the money—How does the electricity sector raise funds, how is money recovered, and what about residential customer affordability?	**Session 6** will provide attendees with foundational knowledge about the business models for electric utilities. This topic will include discussion on how utilities fund new infrastructure and maintain existing infrastructure, generator revenue streams, how consumer rates are set, what affordability means for residential consumers, debt to equity ratios, and return on equity, surcharges, and state policy incentives.	General Session Room	**Sonny Popowsky**, Consumer Advocate of Pennsylvania (Retired) **John Quackenbush,** President, JQ Resources, LLC **Rejji Hayes,** Retired, Former EVP & CFO of CMS Energy Corporation (NYSE: CMS)
2:45 – 3:00 pm	Break	Break	NA	

3:00 – 4:00 pm	**Session 7:** Reliability, resilience, and the nines — how do regulators, RTOs, and utilities plan ahead to meet these evolving future needs?	**Session 7** will provide participants with a baseline overview of electricity planning and reliability standards, and highlight significant physical and cyber security challenges facing the grid. Industry experts will provide information about different approaches to planning for grid reliability.	General Session Room	**Emilie Nelson**, Executive VP & COO, NYISO **Sarah Freeman**, Principal, Regulatory Assistance Project
4:00 – 5:15 pm	**Session 8:** Electricity Market Simulation and reflection.	During **Session 8**, attendees will have the opportunity to participate in an Electricity Market Simulation developed by Stanford University. The Energy Market Game allows players to explore key concepts and market mechanisms, and make decisions about which kinds of generating units (for example, hydro, nuclear, coal, natural gas, wind, or solar) to buy under different market designs. This game is a teaching tool developed by Stanford University that is used with electricity policymakers and regulators to help them understand how different market rules may affect outcomes. This simulation will build on key themes from the preceding Session 7 on Reliability planning and be a helpful introduction to wholesale markets in preparation for the PJM Control Room Tour scheduled for 10/7.	General Session Room	**Kathryn Kline Tyndall**, Associate Director of Energy, Bipartisan Policy Center
5:15 – 6:00 pm	Break	Break	NA	
6:00 – 7:00 pm	Dinner	• Buffet Dinner Offered	Dining Room	

6:15 –7 p.m.	**Session 9:** Fireside Chat with Vice Chair Kimberly M. Barrow	During Session 9 Pennsylvania Public Utility Commission Vice Chair Barrow will participate in a Fireside Chat moderated by Kathryn Kline Tyndall (BPC). During this conversation, participants will learn about the PA PUC's role in energy policy, how the PUC coordinates with other state and federal entities for planning purposes, and how the PUC is addressing key energy challenges facing the US such as load growth and energy affordability.	Dinner Room	**Vice Chair Kimberly M. Barrow,** Pennsylvania Public Utility Commission **Kathryn Kline Tyndall**, Associate Director, Bipartisan Policy Center
7:00 pm onwards	Unscheduled time	BPC Staff will not provide any programs or activities during this time	NA	

Day 3: Wednesday, October 7th				
Time	**Title**	**Description**	**Location**	**Confirmed Speakers**
7:30 – 8:30 am	Breakfast	Buffet Breakfast Offered, No Program	Dining Room	
8:30 – 10 am	**Session 10:** What the Grid needs to function and how do we meet those needs: new and traditional firm power options	**Session 10** will build on the grid reliability discussion from day to provide participants with a deeper understanding of how different energy resources can compliment each other in a diverse portfolio and provide different benefits. This session will discuss how renewable resources fit into the grid and compliment firm generation options, timelines for technology development and construction, and barriers to new development.	General Session Room	**David Hill**, Executive Vice President, Bipartisan Policy Center **Adam Cowie-Haskell**, Senior Analyst, Bipartisan Policy Center
10:15 – 10:25 am	Break	Break	NA	

10:25 – 10:30 am	Attendees board bus for PJM site visit			
10:30 – 11:50 am	**Travel** **From:** Bear Creek Mountain Resort, 101 Doe Mountain Ln, Macungie, PA 18062. **To:** PJM Interconnection Control Center 2750 Monroe Blvd, Audubon, PA 19403 (50 mins - 1 hr 20min)	During this time no programming will take place	Mode of transportation: 40-person coach bus	
11:50 – 12:00 pm	**PJM Badging & Security**	• Attendees should bring IDs	PJM Interconnection Control Center	
12:00 – 1:00 pm	**Session 11:** PJM Leadership Welcome during working lunch	**Session 11** will be a working lunch where PJM leadership provides an overview of the Control Center's operations. • Lunch • Welcome and PJM 101 overview from PJM leadership • (20-30 minutes speaking/slides—High level overview)	PJM Control Center, Conference Room	**Stu Bressler,** Chief Operations Officer, PJM **Susan McGill**, Sr. Manager, Policy Initiatives, PJM

1:00 – 2:30pm	**Session 12**: RTO Control Room tour **Session 13**: PJM Markets Presentation	Participants will split into two groups and rotate through both activities. Each activity will take 45 minutes Group A: During **Session 12**, attendees will participate in guided tour of the PJM Control room (~20 attendees) Group B: During **Session 13**, participants will be briefed by PJM staff on PJM Markets and have time for a Q&A. (discussion- PJM overviews, transmission, governance reform, affordability, major events)	PJM Control Center, Conference Room and Control Room	**Paul Dajewski,** Sr. Manager, Dispatch, PJM **Matt Wharton,** Manager Reliability Engineering, PJM **Tim Burdis,** Director, State Policy Solutions, PJM
2:30 – 3:30 pm	**Session 14**: PJM Site Visit Final Reflection	During **Session 14**, BPC and PJM will host a fireside chat regarding the site visit where participants will have the opportunity to ask any final questions, and will participate in a guided reflection of the site visit.	PJM Control Center, Conference Room	**David Hill**, Executive Vice President, Bipartisan Policy Center **Aftab Khan,** Chief Strategy Officer **Tim Burdis,** Director, State Policy Solutions, PJM **Susan McGill**, Sr. Manager, Policy Initiatives, PJM
3:30 – 3:35 pm	**Board buses for return travel**			
3:35 – 5:00 pm	**Travel From:** PJM Control Center 2750 Monroe Blvd,	• Return travel to hotel	Mode of transportation: 40-person coach bus	

	Audubon, PA 19403 (50 mins - 1 hr 20min) **To:** Bear Creek Mountain Resort, 101 Doe Mountain Ln, Macungie, PA 18062.			
5:00 – 6:00 pm	**Unscheduled Time**	Buffer for travel time/unscheduled time.	NA	
6:00 – 6:45 pm	**Dinner**	• Buffet Dinner Offered		
6:00 – 7:30 pm	**Session 15: Fireside chat on Transmission challenges**	During **Session 15**, BPC will host a fireside chat on short and long-term solutions for meeting transmission needs. After the fireside chat, participants will have time to ask questions.	Dining Room	**David R. Hill**, Executive VP, Bipartisan Policy Center **Joe Kelliher**, Former FERC Chair
7:30 pm onwards	Unscheduled	BPC Staff will not provide any programs or activities during this time	NA	

Day 4: Thursday, October 8th				
Time	**Title**	**Description**	**Location**	**Confirmed Speakers**
8:00 – 9:00 am	Breakfast & Room check out	Buffet Breakfast Offered, No Program	Dining Room	
9:00 – 10:30 am	**Session 16:** The demand side: load growth, electrification, and data centers	**Session 16** will explore new electricity demand for the grid, including exploring drivers for new load growth, discussion of load forecasting, and a discussion of impacts of new load growth on residential customers.	General Session Room	**Tony Clark**, Executive Director, National Association of Regulatory Utility Commissioners **Shelby -Linton-Keddie**, Sr. Director, Government,

		Why electricity demand is growing again after a decade of flat demand growth. Data centers, EV charging, heat pumps, industrial electrification — how each changes the load shape. The data center demand surge and what it means for grid planning and demand forecasting. Demand response and how loads can become a resource. How will continued load growth impact electric power affordability?		Regulatory Policy & External Affairs, PPL Electric Utilities Corporation **Nathan Iyer**, Energy, Google **Xan Fishman**, Vice President, Bipartisan Policy Center
10:30 – 11:00 am	Break			
11:00 – 12:00 pm	**Session 17:** Wrap up Q&A and Program Reflection	During **Session 17**, participants will have time to reflect on the material covered over the week and ask any final questions. BPC will highlight source materials that may be useful to attendees when they return to the office.	General Session Room	**David R. Hill**, Executive VP, Bipartisan Policy Center **Xan Fishman**, Vice President, Bipartisan Policy Center **Kathryn Kline Tyndall**, Associate Director of Energy, Bipartisan Policy Center
12:00 – 1:00 pm	Lunch, Close of Program	Buffet lunch offered, remarks will be closing thoughts on electricity policy. This will mark the end of the retreat program.	General Session	BPC Staff
1:00 – 4:00 pm	**Travel** **From:** Bear Creek Mountain Resort, 101 Doe Mountain	During this time no programming will take place.	Mode of transportation: 40 person coach bus	

	Ln, Macungie, PA 18062. **To:** DC, Bus Parking near Metro Center, G St NW and 13th St NW, Washington, DC, 20005 (3.5-4 hours)			