RE-2 Employee Post Travel Disclosure of Travel Expenses

RECEIVED
SECRETARY OF THE SENATE
PUBLIC RECORDS
2026 OCT 28 PM 1:41
Date/Time Stamp

Post Travel Filing Instructions: Complete this form within **30 days** of returning from travel. Submit all forms to the Office of Public Records in 144 Hart Building. **This form is a public disclosure. The form and all attachments will be made publicly available.**

Certification: *In compliance with the Regulations Governing Privately Sponsored Travel, Senate Rule 35, and the Honest Leadership and Open Government Act of 2007, I certify that I accepted the following gift of privately sponsored travel:*

Private Sponsor(s):

Mexico Program, InterAmerican Dialogue; Woodrow Wilson Center for International Scholars

Travel Dates:

October 4-9, 2026

Name of accompanying family member (if any):

N/A

Relationship to Traveler:

N/A

Total Expenses

Transportation Expenses	Lodging Expenses	Meals Expenses	Other Expenses (Amount & Description)
$1469.66	$1288.55	$730.79	$141.15 (translation $41.34; museum guides/tickets $58.82; snacks $14.89; notepad/pens $26.10)

I also certify that attached to this form are all required documents for post travel disclosure, including:

- **The final Employee Pre-Travel Authorization** (Form RE-1)
- The final **Private Sponsor Travel Certification Form** with all attachments
- The final invitation
- The final approved itinerary

Finally, I certify that all trip information reflected in the attachments above accurately reflects the travel that I accepted. If there were any changes to the trip after I received approval from the Committee, the changes are described in ATTACHMENT 1.

10/27/26 — Date

Victoria Hartman — Printed Name of Traveler

Victoria Hartman — Signature of Traveler

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER

I have made a determination that the expenses set out above in connections with travel described in the Employee Pre-Travel Authorization form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

10/28/26 — Date

Signature of Supervising Senator/Officer

ATTACHMENT 1 – CHANGES FROM APPROVED PRE-TRAVEL

Note: Material changes to a trip that occur after the Committee has issued an approval letter may invalidate the Committee's approval. Please contact the Committee with any questions regarding changes to an approved trip.

Were there any changes to the pre-approved travel expenses? (Transportation, Meals, Lodging, Other)?

○ Yes ◉ No

Expense Change	Revised Amount	Explanation

Were there any changes to the pre-approved itinerary?

◉ Yes ○ No

Explanation:

See attached itinerary

- Partial change to presenters at Security Briefing on Monday, October 5th (original presenters unable to attend due to last-minute change in their agendas and sent alternate representation)
- Partial change to presenters at Business Perspective of Mexico Briefing on Wednesday, October 7th (original presenters unable to attend due to last-minute change in their agendas; American Chamber of Commerce in Mexico added presenters)
- Partial change to presenters at General Motors Car Dealership Visit (GM added representative to the agenda)

Were there any additional changes to the pre-approved trip?

○ Yes ◉ No

Explanation:

RE-1 Employee Pre-Travel Authorization

Date/Time Stamp
9/4/26

Pre-Travel Filing Instructions: Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220.** Incomplete and late travel submissions will **not** be considered or approved.

Name of Traveler:
Victoria Hartman

Employing Office/Committee:
FOREIGN RELATIONS REP

Private Sponsor(s):
The Woodrow Wilson Center for International Scholars, Inter-American Dialogue

Destination(s):
Mexico City, Mexico

Travel Dates:
10/04/2026 to 10/10/2026
NOTE: If you plan to extend the trip for any reason you **must** notify the Committee.

Explain how this trip is specifically connected to the traveler's official or representational duties.

I am the policy analyst for Chairman Risch on the Senate Foreign Relations Committee covering the Western Hemisphere, international law enforcement and counternarcotics.

Do you have an accompanying family member or spouse on this trip?
No

Name and Relationship to Traveler:
N/A

I certify that the information contained in this form is true, complete and correct to the best of my knowledge.

9/4/26
Date

Victoria Hartman
Signature of Employee

TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER
(President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain)

I Senator Risch
(Print Senator's/Officer's Name)

hereby authorize Victoria Hartman
(Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate.

☒ (signify "yes" by checking box)

9/4/26
Date

Signature of Supervising Senator/Officer

0000000012473 RECEIVED BY: SECRETARY OF THE SENATE Date: October 28, 2026

JAMES LANKFORD, OKLAHOMA, CHAIRMAN
CHRISTOPHER A. COONS, DELAWARE, VICE CHAIRMAN

, E. RISCH, IDAHO
SCHER, NEBRASKA

BRIAN SCHATZ, HAWAII
JEANNE SHAHEEN, NEW HAMPSHIRE

NON HAMILTON KOPPLIN, CHIEF COUNSEL AND STAFF DIRECTOR
WILLIAM B. CABLE, CHIEF CLERK

HART SENATE OFFICE BUILDING, ROOM 220
SECOND AND CONSTITUTION AVENUE, NE
WASHINGTON, DC 20510-6425

TELEPHONE: (202) 224-2981
FACSIMILE: (202) 224-7416

United States Senate

SELECT COMMITTEE ON ETHICS

September 29, 2026

Victoria Hartman
Committee on Foreign Relations
United States Senate
Washington, DC 20510

Dear Ms. Hartman:

This responds to your recent correspondence requesting approval from the Select Committee on Ethics (the Committee) to accept an invitation you received to travel on a fact-finding trip to Mexico City, Mexico, on October 4–9, 2026, sponsored by Woodrow Wilson Center for International Scholars and the Inter-American Dialogue (collectively, the Sponsors). Provided that you adhere to the guidance set forth below, it appears that it is permissible for you to accept necessary expenses from the Sponsors in connection with this trip.

Background

Based on your communication with the Committee, the background in this matter is as follows.[1] You are employed as a Policy Analyst for the Committee on Foreign Relations and Senator James E. Risch is your supervising Senator. The Sponsors invited you to travel on a fact-finding trip to Mexico City, Mexico, on October 4–9, 2026. The Sponsors certified to the Committee that they will pay the necessary expenses[2] related to the travel and that they are neither a lobbyist, lobbying firm, agent of a foreign principal, or otherwise acting as a representative or agent of a foreign government. The Sponsors have also certified that it does not retain or employ a registered lobbyist or agent of a foreign principal and that no registered lobbyist or agent of a foreign principal will accompany you at any point throughout your trip.[3]

Discussion

Privately sponsored travel includes any gift of travel and travel-related expenses for travel outside the Senate duty station, including transportation, lodging, food and refreshments, and conference fees and materials, whether paid for directly, reimbursed, or provided directly, from a private individual or entity, in connection with a Member's, officer's, or employee's

[1] If this letter does not correctly recite the facts, contact the Committee immediately.

[2] The term "necessary expenses" has a specific definition. *See Select Committee on Ethics Regulations and Guidelines for Privately Sponsored Travel* at 10-13.

[3] The term "any point throughout your trip" has a specific definition. *See Select Committee on Ethics Regulations and Guidelines for Privately Sponsored Travel* at 15.

official Senate duties. Incorporating reforms from the Honest Leadership and Open Government Act of 2007 (HLOGA), Pub. L. 110–81 (2007), Senate Rule 35.2 permits Members, officers, and employees to accept privately sponsored travel only with the prior written approval of the Committee.

The Committee's approval process is governed by the *Regulations and Guidelines for Privately Sponsored Travel* (*Travel Regulations*). The *Travel Regulations* contain detailed requirements regarding who may sponsor travel; time limits for trips; and the type and amount of expenses that can be reimbursed.

Entities that do not retain or employ a lobbyist or foreign agent and all non-profit organizations designated as tax-exempt organizations under § 501(c)(3) of the Internal Revenue Code of 1986, regardless of whether they retain or employ a lobbyist or foreign agent, may sponsor foreign trips for up to seven days. The seven-day limitation means seven 24-hour periods, calculated from the time of arrival in the trip location to the time of departure from the trip location. For such trips, neither lobbyists nor foreign agents may accompany a Senate invitee at any point throughout the trip, other than in a *de minimis* way.[4] This means that neither lobbyists nor foreign agents may accompany Senate invitees at any point to and from the event, at the event itself, or at the location being visited.[5]

The Committee has determined that § 501(c)(3) non-profit organizations that are classified as private foundations, as opposed to public charities, may not pay for transportation from the United States to a foreign country.[6] However, the Sponsors each represented to the Committee that they are a § 501(c)(3) public charity, as opposed to a private foundation, pursuant to the Internal Revenue Code.[7]

Under Senate Rule 35, Senate staff must receive advance authorization signed by the Member or officer under whose direct supervision the individual works in order to accept payment or reimbursement for necessary expenses related to fact-finding travel. Further, such authorization and expenses must be disclosed to the Secretary of the Senate by filing the completed *Employee Pre-Travel Authorization* and the *Employee Post-Travel Disclosure of Travel Expenses* (Form RE-1 and Form RE-2), along with a copy of the *Private Sponsor Travel Certification Form,* and all relevant attachments (e.g., the private sponsor's invitation and itinerary) **within 30 days of the conclusion of Privately Sponsored Travel.**

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[4] The term "*de minimis*" has a specific definition. *See Select Committee on Ethics Regulations and Guidelines for Privately Sponsored Travel* at 6-8.

[5] *See Select Committee on Ethics Regulations and Guidelines for Privately Sponsored Travel* at 6-10.

[6] *See* 26 U.S.C. § 4941 et seq. Section 501(c)(3) of the Internal Revenue Code broadly defines non-profit, charitable, tax-exempt organizations. These § 501(c)(3) organizations are then further defined or designated as "public charities" and "private foundations."

[7] 26 U.S.C. § 501(c)(3).

Consistent with these standards and Committee precedent, and the Sponsors's factual representations, it appears that it is permissible for you to accept necessary expenses from the Sponsors in connection with this trip, provided that the actual travel and travel-related expenses conform to the information and materials you provided, and the travel and all required documents are disclosed to the Secretary of the Senate (Office of Public Records).

Please be advised that the United States Constitution prohibits the acceptance of any gift, including a meal, from a foreign government without the consent of Congress. In the Foreign Gifts and Decorations Act (FGDA), Congress consented to the acceptance by federal government officials of: (1) gifts of minimal value and (2) travel or the expenses for travel taking place entirely outside the United States, from a foreign government (which includes those acting as a representative or agent of a foreign government).[8] Further, pursuant to FGDA, there are certain reporting and procedural requirements that are imposed upon Members, officers, and employees who accept gifts from a foreign government. Please consult the Committee within 30 days of completing your travel if you receive any gifts from a foreign government official.

Finally, Senate Rule 34 requires a reporting individual,[9] on their financial disclosure report, to make an annual disclosure of the receipt of payments or reimbursements under Senate Rule 35 from a private sponsor for officially-related travel expenses where, in the aggregate, travel expenses exceed $525 from that sponsor during a calendar year. However, if a Member, officer, or employee properly reports the receipt of necessary expenses for such travel to the Secretary of the Senate within 30 days of the travel, as discussed above, the travel expenses need not be disclosed a second time on their financial disclosure report.

I hope you find this information helpful. If you have any additional questions, please do not hesitate to contact the Committee.

Sincerely,

Shannon Hamilton Kopplin
Chief Counsel and Staff Director

Enclosure: Employee Privately Sponsored Travel Checklist

[8] 5 U.S.C. § 7342.

[9] A reporting individual is someone whose salary equals or exceeds 120% of the basic rate of pay for GS-15 ($151,661 for CY 2026) or is a political fund designee and is required to file financial disclosure reports.

0000000012476 RECEIVED BY: SECRETARY OF THE SENATE Date: October 28, 2026

THE DIALOGUE
Leadership for the Americas

Wilson Center

August 11, 2026

Ms. Victoria Hartman
Policy Advisor
Senate Foreign Relations Committee
423 Dirksen Senate Office Building
Washington, DC 20510

Dear Ms. Hartman:

The Woodrow Wilson International Center for Scholars and the Mexico Program at the Inter-American Dialogue are pleased to invite you to join a Staff Delegation to Mexico City focused on examining the current state of the United States-Mexico-Canada Agreement (USMCA) and its implications for U.S. foreign policy and economic interests.

This delegation represents a unique opportunity to have direct engagement with diverse stakeholders—including Mexican and U.S. officials, private sector leaders, corporations, and leading think tanks—participants will gain firsthand insights into how USMCA is functioning on the ground, emerging challenges and opportunities, and the perspectives of key actors shaping bilateral trade and economic policy.

The delegation consists of a bipartisan, bicameral group of congressional staffers to engage in substantive discussions with senior government officials, business leaders, and policy experts. This format allows for candid dialogue and deep dives into critical trade issues that directly impact Congress and the broader U.S.-Mexico relationship.

We believe this delegation will equip you with valuable perspectives and relationships that will inform your work on Capitol Hill and enhance your understanding of one of our most important bilateral relationships.

To participate, please confirm your interest by August 26, 2026. If you have any questions or need additional information about the delegation, please contact Sandy Acosta, Director of Government Affairs for The Wilson Center at sandy.acosta@wilsoncenter.org or at 202.676-7255.

Sandy Acosta
Director of Government Affairs
The Wilson Center

Lila Abed
Director, Mexico Program
Inter-American Dialogue

0000000012477 RECEIVED BY: SECRETARY OF THE SENATE Date: October 28, 2026

High-Level U.S. Congressional Staff Delegation to Mexico City

Agenda

Mexico Program, Inter-American Dialogue
Woodrow Wilson International Center for Scholars
October 4 – 9, 2026

Time Zones:

Washington, DC, USA — Eastern Daylight Time (GMT -4)
Mexico City, Mexico — Central Standard Time (GMT-6)
**All times indicated are local time on the ground

Contacts:

Lila Abed	Director, Mexico Program, IAD	Cell: +52 55 4588 2902
Natasha Jacome	President and CEO, WWIC	Cell: +1 (240) 351-4411
Sandy Acosta	Director, Government Affairs, WWIC	Cell: +1 (202) 676 7255
María Calderón	Senior Program Associate, Mexico Program	Cell: +52 722 659 5349
Ana Kourchenko	Program Associate, Mexico Program	Cell: +1 (346) 786 8501
Daniel Domsky	Program Assistant, Mexico Program, IAD	Cell: +1 (202) 916 9941
U.S. Embassy in Mexico City, Mexico	NA	+52 55 5080 2000

List of Congressional Staffers Attendees:

Victoria Hartman	Policy Analyst	Senate Foreign Relations Committee (SFRC) Majority, Republican
Sean Smith	Legislative Director	Office of Representative María Elvira Salazar, Florida
Ryder Duncan	Legislative Correspondent	Office of Representative Juan Ciscomani, Arizona
Jenn Piatt	Legislative Director	Office of Senator Chris Murphy, Connecticut
Rodrigo Garza	Foreign Policy Fellow	Office of Representative Joaquin Castro, Texas
Monica Garay	Executive Director	Congressional Hispanic Caucus
Jennifer Arnold	Legislative Director and Counsel	Office of Representative Derek Tran, California
Wayne Wickman	Legislative Assistant	Office of Senator Ted Cruz, Texas

Danielle M. Trachtenberg	Analyst in International Trade and Finance	International Trade and Finance, Congressional Research Service (CRS)

Additional Attendees:*

- **Rafael García,** Advisory Council Member, Mexico Program
- **Billie Kaumaya,** Advisory Council Member, Mexico Program
- **Cecilia de la Macorra,** Advisory Council Member, Mexico Program
- **Lorena Camarena,** Advisory Council Member, Mexico Program
- **Andrew Lloyd,** Advisory Council Member, Mexico Program
- **Carla García,** Advisory Council Member, Mexico Program
- **Mariana Reyes,** Advisory Council Member, Mexico Program
- **Saul Gopar,** Advisory Council Member, Mexico Program
- **Jacqueline Ward,** Economic Minister Counselor, U.S. Embassy
- **Lucía Solórzano**, Economic Specialist, U.S. Embassy
- **Gregory Romero**, Advisory Council Member, Mexico Program
- **Deanna Kim**, Minister Counselor for Political Affairs, U.S. Embassy to Mexico
- **Andrew Leahy,** Political Affairs Officer, U.S. Embassy
- **Sebastian Martinez-Villalba,** Advisory Council Member, Mexico Program
- **Chris Campbell,** Advisory Council Member, Mexico Program
- **Karla Steinbach**, Advisory Council Member, Mexico Program
- **Miguel Abed,** Advisory Council Member, Mexico Program
- **Shirley Green,** Economics Officer, U.S. Embassy

*Advisory Council members and U.S. Embassy officials attended selected meetings with Mexican government officials during the delegation's visit. These members were already in Mexico for separate professional commitments and welcomed the opportunity to hear directly from Mexican officials on issues relevant to the U.S.–Mexico relationship. Throughout these meetings, these attendees maintained an observational role, listening to the discussions and deepening their understanding of key policy priorities and developments relevant to the U.S.–Mexico bilateral relationship.

Sunday, October 4, 2026
Washington Dulles International Airport to Benito Juárez International Airport

Attire: Travel attire

Time	Activity
5:29 PM	**FLIGHT DEPARTS WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD) UA 1566**

	Flight Time: 4 hours 52 minutes
8:15 PM	**FLIGHT ARRIVES TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Time Change from Departure Airport: 2 hours
9:00 PM	**TRAVEL FROM MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 45 minutes
9:45 PM	**ARRIVE TO PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700
RON	**PRESIDENTE INTERCONTINENTAL HOTEL**

Monday, October 5, 2026
Mexico City, Mexico

Attire: Business

7:30 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** Breakfast included in the hotel reservation Location: Café Urbano, Floor R
8:30 AM	**MEETING POINT FOR TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO U.S. EMBASSY** Travel time: 30 minutes
9:45 AM - 11:00 AM	**UNITED STATES EMBASSY IN MEXICO CITY: WELCOME, ORIENTATION & SECURITY BRIEFING** *Address: Presa Angostura 225, Col. Irrigación, Alcaldía Miguel Hidalgo, Ciudad de México, C.P.* *Phone: +52 55 2579 2000* **Presenters**: • **Douglass Benning,** Deputy Chief of Mission, U.S. Embassy in Mexico City • **Jeff Dahlby,** Senior Advisor, U.S. Embassy in Mexico City • **Anjalina Sen,** Acting Political Counselor (POL), U.S. Embassy in Mexico City • **Hilary Renner,** Economic Counselor (ECON), U.S. Embassy in Mexico City • **Abigail Mackey,** Senior Agricultural Attache (USDA/FAS), U.S. Embassy in Mexico City • **Leslie Abitz,** Narcotics Program Officer (INL), U.S. Embassy in Mexico City • **Jose "Chente" Rodriguez,** Homeland Security Attaché (DHS), U.S. Embassy in Mexico City • **Keith Weidner**, DOW – COL, U.S. Embassy in Mexico City

	• **Bill Densmore,** Regional Security Officer (RSO), U.S. Embassy in Mexico City **Topics of Discussion:** • Overview of security considerations, protocols, and situational awareness relevant to the delegation's travel and activities in Mexico. • Overview of the US-Mexico bilateral relationship and its significance for both countries. • Implementation and evolution of the USMCA and its impact on bilateral trade. • Joint efforts to combat drug trafficking, organized crime, and human trafficking. US-Mexico cooperation on immigration management and border security.
11:10 AM	**TRANSFER FROM UNITED STATES EMBASSY TO MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC)** Travel time: 40 minutes
12:00 PM - 1:10 PM	SECURITY BRIEFING AT MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSPC) Address: *Av. Constituyentes 947, Belen de las Flores, Álvaro Obregón, 01110 Ciudad de México, México* Phone: +52 55 6849 5789 Presenters: • **Omar García Harfuch,** Secretary of Security and Citizen Protection, SSPC • **Jesús Antonio Lozada González,** Undersecretary of Police Intelligence and Investigation, SSPC (Secretary García Harfuch and Undersecretary Lozada Gonzalez not able to attend due to a last minute change in their agenda; two additional representatives listed below attended on his behalf.) • **Miguel Torruco Garza**, Undersecretary for Violence Prevention, SSPC • **José Luis Rodríguez Díaz de León**, Undersecretary of Criminal Policy, Coordination, and Civil Protection, SSPC • **Marcela Figueroa,** Executive Secretary of the National Public Security System, SSPC • **Lila Petersen,** Data Intelligence Analyst of the National Public Security System, SSPC **Topics of Discussion:** • US-Mexico security cooperation in combating organized crime, fentanyl, and drug trafficking.

	• Bilateral efforts in cybersecurity and the protection of critical infrastructure from cyber threats. • Border security challenges, including coordination on immigration and human trafficking. • Mexico's evolving security strategy on US national security interests.
1:15 PM	**TRANSFER FROM MINISTRY OF CITIZEN AND PUBLIC SECURITY (SSCP) TO TC ENERGY OFFICES** Travel time: 30 minutes
2:00 PM - 4:00 PM	**NORTH AMERICAN ENERGY BRIEFING AND LUNCH AT TC ENERGY OFFICES** Address: *Miguel de Cervantes Saavedra 301, Piso 18 Granada, Miguel Hidalgo, Ciudad de México, Distrito Federal, 11520, México* Phone: Phone: +52-55-11002900 **Presenters**: • **Gregory Romero,** Senior Vice President, Mexico Natural Gas Pipelines, TC Energy • **Leonardo Robles,** Vice President and Chief Commercial Officer, Mexico Natural Gas Pipelines, TC Energy • **Hidalgo Martinez,** Vice President, Mexico Gas Operations, TC Energy • **Rafael Garcia,** Vice President, External Relations, TC Energy **Topics of Discussion:** • US-Mexico energy cooperation to ensure energy security across North America. • TC Energy's natural gas pipeline operations across Mexico and the integration of the US and Mexican energy systems. • Challenges to energy investment in Mexico.
4:05 PM	**TRANSFER FROM TC ENERGY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:35 PM	**ARRIVAL TO PRESIDENTE INTERCONTINENTAL HOTEL**
4:35 PM - 5:45 PM	**NO PROGRAMMING**

5:45 PM	**MEETING POINT - TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time:15 minutes - *Walking*
6:00 PM - 8:00 PM	**RECEPTION AND BILATERAL INTEGRATION FIRESIDE CHAT AT CLUB DE INDUSTRIALES** *Address: Rooms 3 & 4 on the first floor (Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, Mexico)* *Phone: +52 55 5282 9500* **Presenters**: • **Edgar Guillaumin,** Vicepresident of Public Affairs U.S., Constellation Brands • **Lila Abed**, Director, Mexico Program, Inter-American Dialogue **Topics of Discussion:** • The role of agriculture in the bilateral relationship. • Cross border water management. • Supply chain integration and USMCA.
8:05 PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
8:20 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** *Address: Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* *Phone: +52 55 5327 7700*

Tuesday, October 6, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
7:00 AM	**BREAKFAST ON YOUR OWN AT THE HOTEL** *Breakfast included in the hotel reservation.* Location: Café Urbano, Floor R
8:00 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO BBVA HEADQUARTERS** Travel time: 15 minutes
9:00 AM - 11:00 AM	**MEXICO ECONOMIC OUTLOOK BRIEFING AT BBVA** *Address: Av. P.º de la Reforma 510, Juárez, Cuauhtémoc, 06600 Ciudad de México, México* *Phone: +52 55 5226 2663* **Presenters:** • **Carlos Serrano Herrera**, Chief Economist, BBVA Mexico • **Álvaro Vaqueiro**, Head of Corporate & Investment Banking (CIB), BBVA Mexico • **Alejandro Cárdenas,** Head of Business and Institutional Banking (BEI), BBVA Mexico • **Jesús María Verdugo Borja,** General Director, Regulation and Internal Control, BBVA Mexico • **José Manuel Rabell Mañón,** Director of Compliance, BBVA Mexico • **Hugo Martín Cervantes Raab**, General Counsel, BBVA Mexico • **Francisco Uriegas Flores**, Institutional Legal Director, BBVA Mexico **Topics of Discussion:** • Mexico's macroeconomic and fiscal outlook. • Digital banking and fintech innovations in Mexico, with emphasis on improving cross-border payments, financial inclusion, and driving regional economic integration in North America. • US-Mexico financial cooperation to manage risk and enhance economic stability. • Mexico's evolving role in North American financial integration and the broader regional economy. • Financial impact of the U.S. FTO designation of Mexican cartels, including challenges with money laundering controls and the banking sector's compliance responsibilities.
11:15 AM	**TRAVEL FROM BBVA TO MINISTRY OF FOREIGN RELATIONS (SRE)** Travel time: 40 minutes

12:30 PM - 1:30 PM	**BRIEFING AT MINISTRY OF FOREIGN RELATIONS (SRE)** *Address: Av. Juárez 20, Colonia Centro, Centro, Cuauhtémoc, 06010 Ciudad de México, México* *Phone: +52 55 3686 5100* **Presenter:** • **Cristina Planter,** Undersecretary for North America, Ministry of Foreign Relations **Topics of Discussion:** • Mexico's foreign policy priorities and its role in regional and global diplomacy. • US-Mexico bilateral relations, with a focus on trade, security, and immigration. • Strategies for managing cross-border security challenges, including drug trafficking and organized crime. • How the North America Unit coordinates cross-border issues, including trade agreements, border security, and regional economic development, to ensure a stable and prosperous North American region.
1:40 PM	**TRAVEL FROM MINISTRY OF FOREIGN RELATIONS (SRE) TO CLUB DE INDUSTRIALES** Travel time: 45 minutes
2:30 PM - 3:30 PM	**DIGITAL INFRASTRUCTURE BRIEFING WITH FLO NETWORKS AT CLUB DE INDUSTRIALES** Address: *Cuarto 1 (Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México)* Phone: +52 55 5282 9500 **Presenters:** • **Sebastian Martinez-Villalba,** General Counsel, Flo Networks • **Romina Boccia,** Director of Budget and Entitlement Policy, Cato • **Joan Domene,** Chief LatAm Economist, Oxford Economics • **Nicolas Cachanosky**, Director, Center for Free Enterprise, UTEP • **Jorge Robles**, EVP Risk & Asset Management, Flo Networks **Topics of Discussion:** • Telecommunications and the role of Flo's footprint in Mexico and the United States • Economic policy and trade between U.S. and Mexico • USMCA ongoing review rounds.

3:40 PM	**TRAVEL FROM CLUB DE INDUSTRIALES TO MUSEUM OF ANTHROPOLOGY** Travel time: 10 minutes
4:00 PM - 5:15 PM	**GUIDED TOUR AT MUSEUM OF ANTHROPOLOGY** Address: *Av. P.º de la Reforma s/n, Polanco, Bosque de Chapultepec I Secc., Miguel Hidalgo, 11560 Ciudad de México* **Topics of Discussion:** • This guided tour of Mexico's archaeological and indigenous cultural heritage and specifically addresses how it has shaped contemporary Mexico and the Mexican political system.
5:20 PM	**TRANSFER FROM MUSEUM OF ANTHROPOLOGY TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes
5:35 PM – 6: 25 PM	**NO PROGRAMMING**
6:30 PM	**TRANSFER FROM PRESIDENTE INTERCONTINENTAL HOTEL TO EMILIO** Travel time: 10 minutes
6:45 PM - 8:15 PM	**DINNER WITH AMBASSADOR RONALD JOHNSON & MRS. JOHNSON** *Address: Emilio (Avenida Emilio Castelar 107, 11550 Miguel Hidalgo, CDMX, Ciudad de México)* **Presenters:** • **Amb. Ronald Douglas Johnson,** U.S. Ambassador to Mexico, Embassy of the United States in Mexico City • **Mrs. Alina Johnson** **Topics of Discussion:** • Trade and investment, including the ongoing USMCA process, and integrated North American supply chains. • Security and law-enforcement cooperation, including joint efforts to address organized crime, fentanyl, drones, UAVs, and other illicit drugs. • Migration and border management, including current migration dynamics, border-security cooperation, and coordination between U.S. and Mexican authorities. • Why Congress should focus on the bilateral relationship with Mexico.
8:20 PM	**TRANSFER FROM EMILIO TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 10 minutes
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, Mexico* *Phone: +52 55 5327 7700*

Wednesday, October 7, 2026
Mexico City, México

Attire: Business

Time	Activity
7:50 AM	**DRIVE FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICAN SENATE** Travel time: 45 minutes
9:00 AM - 10:30 AM	**BRIEFING AND BREAKFAST AT THE MEXICAN SENATE** Address: *Floor 14 Sala de Comisiones 1 y 2 (Av. P.º de la Reforma 135, Tabacalera, Cuauhtémoc, 06030 Ciudad de México, México)* *Phone: +52 55 5345 3000* **Presenters:** • **Higinio Martínez Miranda,** President, Senate Board of Directors • **Emmanuel Reyes Carmona,** Chair, Senate Economics Committee • **Juan Carlos Loera de la Rosa,** Chair, Senate Northern Border Affairs Committee • **Geovanna Bañuelos de la Torre,** Chair, Senate Labor and Social Welfare Committee • **Miguel Márquez Márquez,** Chair, Senate Regional Development Committee • **Rolando Zapata Bello,** Chair, Senate Committee on Analysis, Monitoring and Evaluation of the Application and Development of Artificial Intelligence in Mexico • **Steffania Sánchez Magallán Sánchez,** Technical Secretary, Senate Economy Commission • **Juanita Guerra Mena,** Secretary, Presiding Board of the Senate • **Carlos Alberto González Ordoñez,** Technical Secretary, Senate Committee on Foreign Relations, North America • **Carlos Humberto Suárez Flores,** President, Senate Committee on Monitoring the Implementation and Review of the USMCA **Topics of Discussion:** • Resilience and competitiveness of North American supply chains • Investment security and strategic sectors • Secure and efficient cross-border trade • Labor security and workforce competitiveness • Technology, artificial intelligence, and cybersecurity • Regional development, infrastructure, and supplier strengthening
10:40 AM	**TRAVEL FROM SENATE TO MINISTRY OF ECONOMY (SE)** Travel time: 35 minutes
11:30 AM -	**USMCA & TRADE BRIEFING AT THE MINISTRY OF ECONOMY (SE)**

12:30 PM	Address: *C. Pachuca 189, Colonia Condesa, Cuauhtémoc, 06140 Ciudad de México, México* Phone: +52 55 5729 9100 **Presenter:** • **Luis Rosendo,** Undersecretary of Foreign Trade, Ministry of Economy (SE) **Topics of Discussion:** • Mexico's role in international markets and supply chains, and the economic impact of ongoing trade agreements like USMCA and with European Union. • Role of U.S. investment in Mexico. • Challenges and opportunities in the context of the USMCA ongoing negotiations. • Role of Chinese investment in Mexico, focusing on its economic influence and the need for effective screening and regulation of foreign investments. • The USMCA's role in supporting the region's efforts to attract foreign investment and improve US competitiveness in the global economy.
12:40 PM	**TRAVEL FROM MINISTRY OF ECONOMY TO LUNCH AT TAQUERIA EL CALIFA** Travel time: 15 minutes
12:55 PM	**LUNCH AT TAQUERIA EL CALIFA** Address: *Av. P.º de la Reforma 382, Juárez, Cuauhtémoc, 06600 Ciudad de México, CDMX, Mexico* Phone: +5 25 55 5119 424
1:45 PM	**WALK FROM AT TAQUERIA EL CALIFA TO AMERICAN CHAMBER OF COMMERCE IN MEXICO** Travel time: 10 minutes
2:00 PM - 3:30 PM	**BUSINESS PERSPECTIVE OF MEXICO BRIEFING AT THE AMERICAN CHAMBER OF COMMERCE IN MEXICO** Address: *Av. Paseo de la Reforma 295, Piso 3, Col. Cuauhtémoc, Cuauhtémoc, 06500 Ciudad de México, México* Phone: +52 55 5141-3800 **Presenters:** • **Pedro Casas Alatriste**, Executive Vice President & CEO, American Chamber of Commerce of Mexico • **Mario de la Cruz,** Apple (Apple representatives did not attend due to changes in their agenda). • **Maria Salinas,** Johnson & Johnson (Johnson & Johnson representatives did not attend due to changes in their agenda).

	• **Iram Bera,** AT&T • **Manuel Pliego,** Microsoft • **Rodrigo Orin,** Bayer • **Laura Tamayo,** Bayer (Bayer representatives did not attend due to changes in their agenda). • **Monserrat Padilla,** Whirlpool • **Alfredo Esparza,** MetLife (MetLife representative did not attend due to changes in their agenda). • **Erik Bakker,** AstraZeneca • **Helios Becerril,** AstraZeneca (AstraZeneca representatives did not attend due to changes in their agenda). • **Arturo Luna,** Visa • **Cedrian Lopez,** Mastercard • **Uriel Gordon,** Almidones Mexicanos • **Alejandro Vales,** Adient Mexico (Adient representative was added to the agenda later by AmCham). • **Fernando Ponce,** 3M Mexico (3M representative was added to the agenda later by AmCham). **Topics of Discussion:** • USMCA ongoing negotiations from the business perspective. • Tariff exposure and cross-border supply chain risk. • Bilateral cooperation on AI and critical minerals. • Critical infrastructure, energy, and investment protections.
3:35 PM	**TRAVEL FROM AMERICAN CHAMBER OF COMMERCE TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 30 minutes
4:00-6:30 PM	**NO PROGRAMMING**
6:30 PM	**MEETING POINT FROM PRESIDENTE INTERCONTINENTAL HOTEL TO DINNER & BRIEFING AT BLANCO CASTELAR** Time travel: 15 minutes walking
7:00 PM - 9:00 PM	**DINNER & JOURNALISTIC PERSPECTIVE OF MEXICO AT BLANCO CASTELAR** Address: *Av. Emilio Castelar 163, Polanco, Polanco III Secc, Miguel Hidalgo, 11550 Ciudad de México, México* Phone: +525541613496 **Presenter:** • Jack Nicas, Mexico City Bureau Chief, New York Times

	Topics of Discussion: • Government/press relations under the administration of President Sheinbaum. • Trade negotiations and the bilateral relationship outside the views of policymakers. • Freedom of the press and journalism in Mexico. • The role of organized violence in Mexico and the U.S.-Mexico security relationship.
9:05 PM	**TRAVEL TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 15 minutes walking
9:20 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, MÉXICO* Phone: +52 55 5327 7700

Thursday, October 8, 2026
Mexico City, Mexico

Attire: Business

Time	Activity
8:45 AM	**MEETING POINT PRESIDENTE INTERCONTINENTAL HOTEL TO CLUB DE INDUSTRIALES** Travel time: 15 minutes walking
9:00 AM - 10:15 AM	**CITIZEN'S MOVEMENT (MC) BREAKFAST & BRIEFING AT CLUB DE INDUSTRIALES** Address: Juan Sanchez Navarro Room *Andrés Bello 29, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560, Ciudad de México, México* Phone: +52 55 5282 9500 **Presenters:** • **Jorge Alvarez Maynes,** National Coordinator of Citizens' Movement (MC) • **Salomón Chertorivski Woldenberg,** Advisor for Public Health Policy in Jalisco and Former Member of the Chamber of Deputies of México **Topics of Discussion:** • Overview of electoral landscape and local-level politics in Mexico. • Political parties and shifting partisan dynamics in Mexico.

10:30 AM – 11:30 AM	**THINK TANK BRIEFING WITH THE MEXICAN INSTITUTE FOR COMPETITIVENESS (IMCO) AT CLUB DE INDUSTRIALES** *Phone: +525559851017* **Presenter:** • **Valeria Moy,** General Director, Mexican Institute for Competitiveness (IMCO) **Topics of Discussion:** • Analysis of ongoing constitutional and judicial reforms in Mexico, focusing on their potential impact on governance, rule of law, and economic stability. • Current political scenario in Mexico: policy shifts and challenges. • Economic environment and Energy.
11:35 AM – 12:10 PM	**NO PROGRAMMING**
12:15 PM	**MEETING POINT FROM CLUB DE INDUSTRIALES TO GENERAL MOTORS (GM) HEADQUARTERS** Travel time: 30 minutes
1:00 PM - 2:00 PM	**REGIONAL SUPPLY CHAIN BRIEFING & LUNCH AT GENERAL MOTORS HEADQUARTERS** *Address: Avenida Ejército Nacional 843-B, Acceso por Corporativo Antara II, Blvd. Miguel de Cervantes Saavedra, Granada, 11520 Ciudad de México, Mexico* *Phone: +52 800 508 000* **Presenters:** • **Monica Del Carmen Garcia Rodriguez**, Director, Global Purchasing and Supply Chain, GM Mexico • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM Mexico **Topics of Discussion:** • Supply resilience chains and investments, North American security and resilience, and the role Mexico plays. • Policy actions and their impact on the auto industry.
2:10 PM	**TRAVEL FROM GENERAL MOTORS HEADQUARTERS TO GENERAL MOTORS CAR DEALERSHIP** *Travel time: 20 minutes*
2:30 PM - 3:10 PM	**GENERAL MOTORS CAR DEALERSHIP VISIT**

	Address: *Campos Elíseos 233, Polanco, Polanco IV Secc, Miguel Hidalgo, 11560 Ciudad de México, Mexico* Phone: +52 55 5281 7999 **Presenter:** • **Catalina Coppel,** Director of Government Relations and Institutional Affairs, GM Mexico • **Marco Antonio Perez,** Chief Marketing Officer, GM Mexico (GM representative was added to the agenda later by GM). **Topics of Discussion:** • Market landscape for vehicle sales to consumers in Mexico, including different auto companies. • Growth of Chinese automotive brands in the Mexican market.
3:15 PM	**TRAVEL FROM GENERAL MOTORS CAR DEALERSHIP TO ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Travel time: 35 minutes
4:00 PM - 5:30 PM	**BILATERAL AUTOMOTIVE INDUSTRY OVERVIEW AND BRIEFING AT ASSOCIATION OF BUSES, TRUCKS AND HEAVY-DUTY TRUCKS MANUFACTURERS (ANPACT)** Address: *Av. Paseo de las Palmas 1650, Lomas de Chapultepec, Miguel Hidalgo, 11000 Ciudad de México, México* *Phone: +52 55 4505 4798* **Presenters**: • **Rogelio Arzate**, Executive President, ANPACT • **Alejandro Osorio,** Director of Public Affairs, ANPACT • **Alejandra Rosete,** Director of Foreign Trade and Economic Studies, ANPACT • **Miguel Ogazón,** Technical and Engineering Director, ANPACT **Topics of Discussion:** • Value of the Automotive Industry in Mexico. • Internal market overview: Status, Challenges and opportunities. • External market overview: Status, Challenges and opportunities (including Production, Export and Supply Chain) - Tied to USMCA status and positioning • Status on Technologies - Decarbonization: Technologies, Opportunities and Challenges.
5:35 PM	**TRAVEL FROM ANPACT TO PRESIDENTE INTERCONTINENTAL HOTEL** Travel time: 40 minutes
6:15 PM	**PRESIDENTE INTERCONTINENTAL HOTEL**

	Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +525589551472
6:15 PM-6:55 PM	**NO PROGRAMMING**
7:00 PM - 8:30 PM	**AI AND TECH CLOSING SESSION AND DINNER AT THE PALM** *Attire: Smart casual* Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México* Phone: +52 55 895 51472 **Presenters**: • **Lila Abed**, Director, Mexico Program, Inter-American Dialogue • **Juan Mauricio Mora,** CEO & Founder, Instrag **Topics of Discussion:** • AI governance and regulatory landscape, and U.S.–Mexico policy coordination. • Technology, digital infrastructure, and emerging opportunities for bilateral innovation and economic integration. • Conclusions and key takeaways of the trip.
9:00 PM	**END OF PROGRAMMING**
RON	**PRESIDENTE INTERCONTINENTAL HOTEL** Address: *Campos Elíseos 218, Polanco, Col. Chapultepec Polanco, Miguel Hidalgo, 11560 Ciudad de México, México*

Friday, October 9, 2026
Benito Juárez International Airport to Washington Dulles International Airport

Time	Activity
5:30 AM	**TRAVEL FROM PRESIDENTE INTERCONTINENTAL HOTEL TO MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX)** Travel time: 30 minutes
8:45 AM	**FLIGHT DEPARTS MEXICO CITY INTERNATIONAL AIRPORT BENITO JUÁREZ (MEX) UA 1567** Flight time: 4 hours 58 minutes
3:08 PM	**FLIGHT ARRIVES WASHINGTON DULLES INTERNATIONAL AIRPORT (IAD)** Time change from departure airport: +2 hours

Actual amount of expenses paid

Total Transportation Expenses:

- Individual flights | DC–Mexico: $5,412.77
- Flights Group Bloc | DC-Mexico: $10,736.00
- Service Fee for Flights Group Bloc | DC-Mexico: $750.00
- Minibus rental | Mexico City, Mexico: $3,288.49

Total per person flight bloc: $1,276.22 USD

Total Lodging Expenses:

- Mexico City, Mexico: $21,905.29

Total per person: $1,288.55 USD

Total Meal Expenses:

- October 5, 2026, | Mexico City, Mexico: $1,720.72
- October 6, 2026, | Mexico City, Mexico: $2,771.2
- October 7, 2026, | Mexico City, Mexico: $4,732.31
- October 8, 2026, | Mexico City, Mexico: $3,199.27

Total per person: $730.79 USD

Total Other Expenses:

- Translation: $702.83
- Museum Guide and Tickets: $1,000.00
- Snacks for transportation: $253.05
- Pads and pens for staffers: $443.65

Total per person: $141.15 USD